

# F.N.B. Corporation

Investor Presentation  
Second Quarter 2024  
May 2024



F.N.B. Corporation

# Cautionary Statement Regarding Forward-Looking Information

This document may contain statements regarding F.N.B. Corporation's outlook for earnings, revenues, expenses, tax rates, capital and liquidity levels and ratios, asset quality levels, financial position and other matters regarding or affecting our current or future business and operations. These statements can be considered "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements involve various assumptions, risks and uncertainties which can change over time. Actual results or future events may be different from those anticipated in our forward-looking statements and may not align with historical performance and events. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance upon such statements. Forward-looking statements are typically identified by words such as "believe," "plan," "expect," "anticipate," "intend," "outlook," "estimate," "forecast," "will," "should," "project," "goal," and other similar words and expressions. We do not assume any duty to update forward-looking statements, except as required by federal securities laws.

FNB's forward-looking statements are subject to the following principal risks and uncertainties:

- Our business, financial results and balance sheet values are affected by business, economic and political circumstances, including, but not limited to: (i) developments with respect to the U.S. and global financial markets; (ii) supervision, regulation, enforcement and other actions by several governmental agencies, including the Federal Reserve Board, Federal Deposit Insurance Corporation, Financial Stability Oversight Council, U.S. Department of Justice (DOJ), Consumer Financial Protection Bureau, U.S. Treasury Department, Office of the Comptroller of the Currency and Department of Housing and Urban Development, state attorney generals and other governmental agencies, whose actions may affect, among other things, our consumer and mortgage lending and deposit practices, capital structure, investment practices, dividend policy, annual FDIC insurance premium assessment and growth, money supply, market interest rates or otherwise affect business activities of the financial services industry; (iii) a slowing of the U.S. economy in general and regional and local economies within our market area; (iv) inflation concerns; (v) the impacts of tariffs or other trade policies of the U.S. or its global trading partners; and (vi) the sociopolitical environment in the U.S.
- Business and operating results are affected by our ability to identify and effectively manage risks inherent in our businesses, including, where appropriate, through effective use of systems and controls, third-party insurance, derivatives, and capital management techniques, and to meet evolving regulatory capital and liquidity standards.
- Competition can have an impact on customer acquisition, growth and retention, and on credit spreads, deposit gathering and product pricing, which can affect market share, loans, deposits and revenues. Our ability to anticipate, react quickly and continue to respond to technological changes and significant adverse industry and economic events can also impact our ability to respond to customer needs and meet competitive demands.
- Business and operating results can also be affected by difficult to predict uncertainties, such as widespread natural and other disasters, wars, pandemics, including post-pandemic return to normalcy, global events and geopolitical instability, including the Ukraine-Russia conflict and the military conflict in Israel and Gaza, shortages of labor, supply chain disruptions and shipping delays, terrorist activities, system failures, security breaches, significant political events, cyber-attacks, international hostilities or other extraordinary events which are beyond FNB's control and may significantly impact the U.S. or global economy and financial markets generally, or us or our counterparties, customers or third-party vendors specifically.
- Legal, regulatory and accounting developments could have an impact on our ability to operate and grow our businesses, financial condition, results of operations, competitive position, and reputation. Reputational impacts could affect matters such as business generation and retention, liquidity, funding, and the ability to attract and retain talent. These developments could include:
  - Policies and priorities of the current U.S. presidential administration, including legislative and regulatory reforms, more aggressive approaches to supervisory or enforcement priorities with consumer and anti-discrimination lending laws by the federal banking regulatory agencies and the DOJ, changes affecting oversight of the financial services industry, regulatory obligations or restrictions, consumer protection, taxes, employee benefits, compensation practices, pension, bankruptcy and other industry aspects, and changes in accounting policies and principles.
  - Ability to continue to attract, develop and retain key talent.
  - Changes to regulations or accounting standards governing bank capital requirements, loan loss reserves and liquidity standards.
  - Changes in monetary and fiscal policies, including interest rate policies and strategies of the FOMC.
  - Unfavorable resolution of legal proceedings or other claims and regulatory and other governmental investigations or inquiries. These matters may result in monetary judgments or settlements, enforcement actions or other remedies, including fines, penalties, restitution or alterations in our business practices, including financial and other types of commitments, and in additional expenses and collateral costs, and may cause reputational harm to FNB.
  - Results of the regulatory examination and supervision process, including our failure to satisfy requirements imposed by the federal bank regulatory agencies or other governmental agencies.
  - Business and operating results are affected by our ability to effectively identify and manage risks inherent in our businesses, including, where appropriate, through effective use of policies, processes, systems and controls, third-party insurance, derivatives, and capital and liquidity management techniques.
  - The impact on our financial condition, results of operations, financial disclosures and future business strategies related to the impact on the allowance for credit losses due to changes in forecasted macroeconomic conditions as a result of applying the "current expected credit loss" accounting standard, or CECL.
  - A failure or disruption in or breach of our operational or security systems or infrastructure, or those of third parties, including as a result of cyber-attacks or campaigns.
  - Increased funding costs and market volatility due to market illiquidity and competition for funding.

FNB cautions that the risks identified here are not exhaustive of the types of risks that may adversely impact FNB and actual results may differ materially from those expressed or implied as a result of these risks and uncertainties, including, but not limited to, the risk factors and other uncertainties described under Item 1A. Risk Factors and the Risk Management sections of our 2023 Annual Report on Form 10-K (including the MD&A section), our subsequent 2024 Quarterly Reports on Form 10-Q (including the risk factors and risk management discussions) and our other 2024 filings with the SEC, which are available on our corporate website at <https://www.fnb-online.com/about-us/investor-information/reports-and-filings> or the SEC's website at [www.sec.gov](http://www.sec.gov). We have included our web address as an inactive textual reference only. Information on our website is not part of our SEC filings.

# Use of Non-GAAP Financial Measures and Key Performance Indicators

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To supplement our Consolidated Financial Statements presented in accordance with GAAP, we use certain non-GAAP financial measures, such as operating net income available to common stockholders, operating earnings per diluted common share, return on average tangible equity, operating return on average tangible common equity, operating return on average tangible assets, operating net income, tangible book value per common share, the ratio of tangible common equity to tangible assets, efficiency ratio, net loan charge-offs, excluding an isolated commercial loan charge-off due to alleged fraud (annualized) to total average loans and leases, operating non-interest income, allowance for credit losses on loans and leases plus accretible discount of acquired loans to total loans and leases and net interest margin (FTE) to provide information useful to investors in understanding our operating performance and trends, and to facilitate comparisons with the performance of our peers. Management uses these measures internally to assess and better understand our underlying business performance and trends related to core business activities. The non-GAAP financial measures and key performance indicators we use may differ from the non-GAAP financial measures and key performance indicators other financial institutions use to assess their performance and trends.

These non-GAAP financial measures should be viewed as supplemental in nature, and not as a substitute for, or superior to, our reported results prepared in accordance with GAAP. When non-GAAP financial measures are disclosed, the Securities and Exchange Commission's (SEC) Regulation G requires: (i) the presentation of the most directly comparable financial measure calculated and presented in accordance with GAAP and (ii) a reconciliation of the differences between the non-GAAP financial measure presented and the most directly comparable financial measure calculated and presented in accordance with GAAP. Reconciliations of non-GAAP operating measures to the most directly comparable GAAP financial measures are included later in this release under the heading "Reconciliations of Non-GAAP Financial Measures and Key Performance Indicators to GAAP."

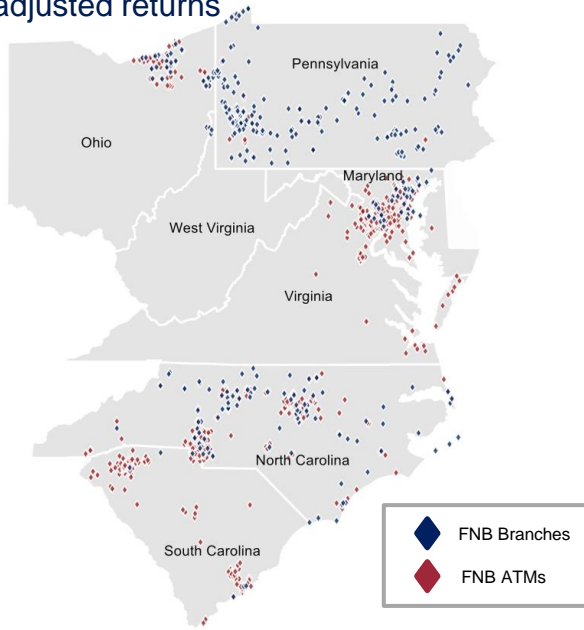
Management believes items such as merger expenses, FDIC special assessment, realized loss on securities restructuring, loss on indirect auto loan sale, preferred deemed dividend at redemption and branch consolidation costs are not organic to run our operations and facilities. These items are considered significant items impacting earnings as they are deemed to be outside of ordinary banking activities. These costs are specific to each individual transaction and may vary significantly based on the size and complexity of the transaction.

To facilitate peer comparisons of net interest margin and efficiency ratio, we use net interest income on a taxable-equivalent basis in calculating net interest margin by increasing the interest income earned on tax-exempt assets (loans and investments) to make it fully equivalent to interest income earned on taxable investments (this adjustment is not permitted under GAAP). Taxable-equivalent amounts for 2024 and 2023 were calculated using a federal statutory income tax rate of 21%.

# Overview of FNB

## Company Snapshot

- ❖ Ticker: FNB (NYSE)
- ❖ Founded in 1864
- ❖ Headquartered in Pittsburgh, PA
- ❖ Diverse market presence across 7 states and Washington, D.C.<sup>(4)</sup>
- ❖ Market Capitalization of \$4.8 billion<sup>(2)</sup>
- ❖ Experienced management team
- ❖ Proven ability to deliver strong risk-adjusted returns



## Financial Highlights as of 3/31/24

Assets: 12.6% CAGR since 2009

**\$45.9 billion**

Loans: 13.1% CAGR since 2009

**\$32.6 billion**

Deposits: 12.9% CAGR since 2009

**\$34.7 billion**

Dividend Yield <sup>(2)</sup> :	3.5%	Non-interest-bearing to Total Deposit Mix:	28.7%
Net Interest Margin <sup>(1)(3)</sup> :	3.18%	CET1 Capital Ratio <sup>(6)</sup> :	10.2%
Efficiency Ratio <sup>(1)(3)(5)</sup> :	56.0%	Tangible book value/share <sup>(3)</sup>	\$9.64

## FNB Business Model

Commercial Banking	Consumer Banking	Wealth Management	eStore®
<ul style="list-style-type: none"> <li>• Investment Real Estate</li> <li>• Builder Financing</li> <li>• Asset-Based Lending</li> <li>• Lease Financing</li> <li>• Capital Markets</li> <li>• Mezzanine Financing</li> <li>• Treasury Management</li> <li>• International Banking</li> <li>• SBA Lending</li> <li>• Government Banking</li> </ul>	<ul style="list-style-type: none"> <li>• Deposit Products</li> <li>• Mobile and Online Banking</li> <li>• Mortgage Banking</li> <li>• Consumer and Small Business Lending</li> </ul>	<ul style="list-style-type: none"> <li>• Trust and Fiduciary</li> <li>• Retirement Services</li> <li>• Investment Advisory</li> <li>• Brokerage</li> <li>• Private Banking</li> <li>• Insurance                             <ul style="list-style-type: none"> <li>• Property and Casualty</li> <li>• Employee Benefits</li> <li>• Personal</li> <li>• Title</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Common Application</li> <li>• Shop for Financial Products &amp; Services</li> <li>• Best Next-Product Suggestion</li> <li>• Access Financial Education</li> <li>• Schedule Time with Our Bankers Virtually</li> </ul>

(1) Represents 1Q24 values. (2) As of market close on April 30, 2024. (3) A non-GAAP measure. (4) Richmond locations represent announced de novo expansion (5) FTE basis. (6) Estimated for 1Q24.

# Investor Highlights

## Strong core franchise in attractive markets well positioned for growth

- ✓ Diversified revenue streams through retail and commercial banking, capital markets, wealth management and insurance.
- ✓ Proven, sustainable business model driving long-term growth and performance.
  - Disciplined sales culture focused on relationship-based loan and deposit growth with an emphasis on credit quality.
- ✓ Strong market presence in Pennsylvania, Mid-Atlantic and Carolina with attractive growth opportunities throughout.
  - Significant market share in major MSAs; #3 in Pittsburgh, #6 in Baltimore, #10 in Raleigh, #9 in Charlotte, #13 in Cleveland and #3 in Winston-Salem.

## Demonstrated attractive financial performance

- ✓ Attractive financial metrics – 14.7% operating ROATCE <sup>(1)</sup>, 1.2% operating ROATA<sup>(1)</sup> and 56.0% efficiency ratio<sup>(1)</sup> for the quarter ended 3/31/24.
- ✓ Lower risk model supports efficient capital structure; maintaining efficient structure heightens capital allocation discipline within the organization and is a key consideration in executing our business strategies.
- ✓ Strong capital levels on a risk-adjusted and leverage basis.
- ✓ Strong revenue growth driven by consistent fee income and a favorable deposit mix which outperforms our peers.
  - Solid income growth in fee-based businesses with CAGR of 6.9%<sup>(1)</sup> in operating non-interest income since 2016.

## Robust risk management culture and credit discipline resulting in strong and stable asset quality

- ✓ Lower risk profile with significant investments in enterprise-wide risk management (closely aligned with overall growth).
- ✓ Low levels of NPLs and NCOs, combined with higher loan loss reserves both on an absolute basis and relative to peers.
- ✓ Proven history of managing credit through cycles – peak NCOs over loans of 0.36%<sup>(2)</sup> was well below peers in the Financial Crisis (2008-2012).

## Solid liquidity position with multiple sources of funding

- ✓ Stable and granular deposit base with 78% insured and collateralized with average account size of ~29k. Non-interest-bearing deposits represent 28.7% of deposit funding and provides lower cost sources of funding.
- ✓ Strong liquidity position that is 1.62 times<sup>(3)</sup> greater than uninsured and non-collateralized deposits.

(1) A non-GAAP measure. (2) Excludes FNB's discontinued Florida and Regency exposure. (3) Estimated for 1Q24.

# Why FNB?

## A Strong Franchise



Nationally recognized as a 2023 Top Workplace USA and Financial Services Top Workplace.



Geographic diversity and strong branding in major MSAs we serve.



Named as one of America's Best Banks by Forbes and Selected as a Model Bank for Omnichannel Retail Delivery by Celent in 2023. Received over 100 Greenwich Excellence and Best Brand Awards since 2011.

## Proven Performance



Consistent credit underwriting and thoughtful capital and liquidity management.



Attractive dividend yield with ample capital flexibility.



Top quartile efficiency ratio<sup>(1)(2)</sup> and internal capital generation<sup>(1)</sup> with strong operating ROATCE<sup>(1)</sup>.

## Sustainable Growth



Investments in digital technology and data infrastructure to better serve customers.



Year-over-year loan growth of 6.2% with strong contributions across our diverse footprint.



Stable and granular deposit balances have increased more than 14% over the last 3 years.

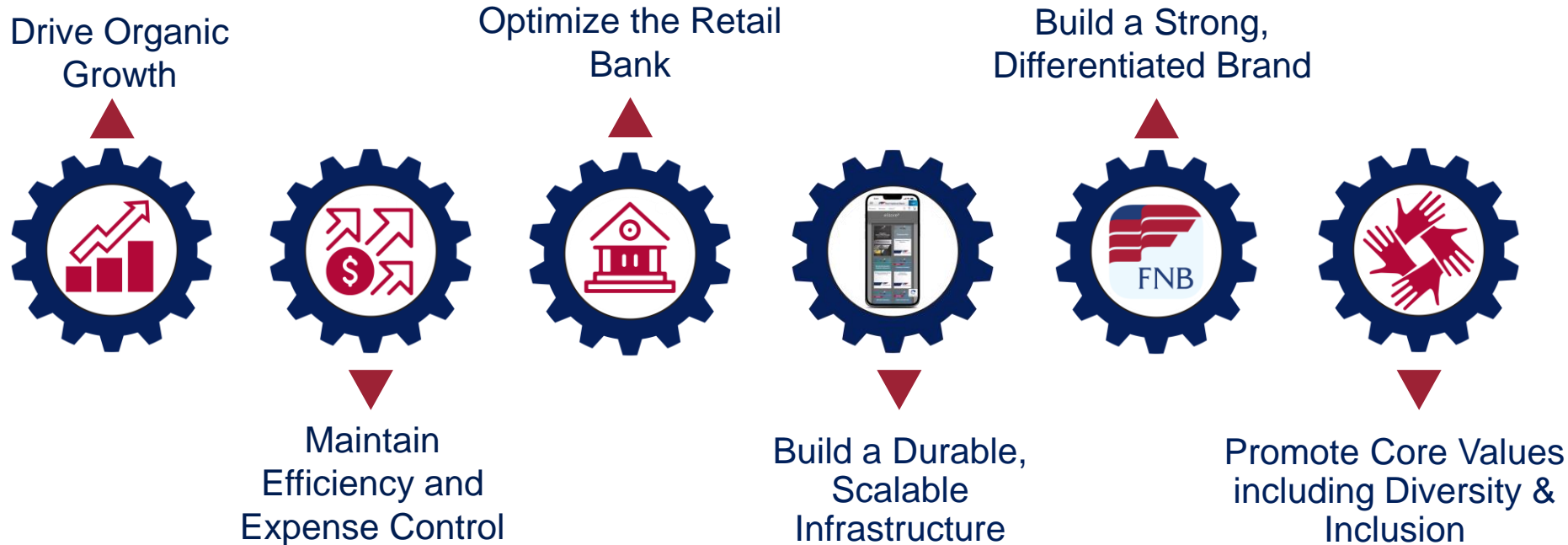


Continuous benefit from our diversified fee-based business model achieving 11% year-over-year growth in non-interest income.

(1) A non-GAAP measure. (2) FTE basis.

# The Six Pillars of Our Long-Term Strategy

*FNB drives performance to further improve on long-term strategic planning metrics with an underlying focus on a consistent credit culture.*



# FNB Continues to Serve All its Stakeholders

- ❖ Expanded access to credit in low-to-moderate income communities with our new Special Purpose Credit Program.
- ❖ Made changes to overdraft practices and launched two new products in 2023 that give customers additional flexibility and tools to strengthen their financial management skills.
- ❖ Sponsored the FNB Small Business Development Camp in partnership with the Pittsburgh Penguins and Riverside Center for Innovation, providing workshops and grant funds to five small business finalists.



- ❖ Winner of more than 100 prestigious Greenwich Excellence and Best Brand Awards since 2011 and named one of America's Best Banks by *Forbes*.
- ❖ Selected as a 2023 Model Bank for Omnichannel Retail Delivery by Celent.



AMERICAN BANKER



- ❖ Record revenue and operating earnings per share in 2023.
- ❖ Strong internal capital generation with 12% CAGR since 2017 through 2023.
- ❖ Returned nearly \$220 million in capital directly to shareholders in 2023 and over \$1.0 billion in the past 5 years.



- ❖ Received more than 60 workplace awards over the past decade on the local, regional and national levels.
- ❖ 2024 Top Workplace USA, Top Diversity Employer and a Culture Excellence Award winner.



(1) A non-GAAP measure.



# Strong Financial Performance

<b>Solid Profitability Metrics</b> Quarter Ended March 31, 2024	<b>14.7%</b> Operating ROATCE <sup>(1)</sup>	<b>1.2%</b> Operating ROATA <sup>(1)</sup>	<b>56.0%</b> Efficiency Ratio <sup>(1)(2)</sup>	<b>3.18%</b> Net Interest Margin <sup>(1)(2)</sup>
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<b>Significant Capital, Reserves &amp; Liquidity</b> as of March 31, 2024	<b>8.0%</b> TCE/TA <sup>(1)</sup>	<b>10.2%</b> CET1 <sup>(4)</sup>	<b>1.25%</b> ACL Ratio	<b>162%</b> Uninsured and Non-Collateralized Deposit Coverage Ratio <sup>(4)</sup>
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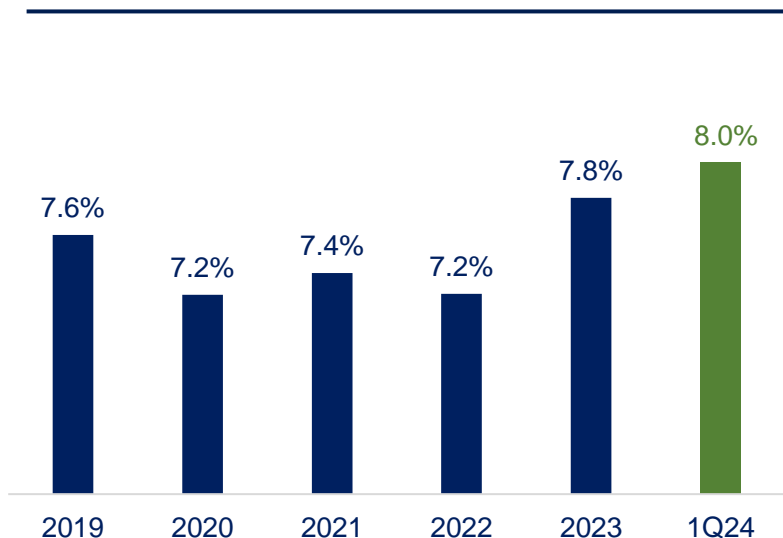
<b>Continued Balance Sheet Growth</b> as of March 31, 2024	<b>6.2%</b> Total Loan Growth <sup>(3)</sup>	<b>1.6%</b> Total Deposit Growth <sup>(3)</sup>	<b>93.8%</b> Loan-to-Deposit Ratio	<b>11.3%</b> TBV Growth <sup>(1)(3)</sup>
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(1) A non-GAAP measure. (2) FTE basis. (3) Comparison to March 31, 2023. (4) Estimated for 1Q24.

# Strong Capital Position

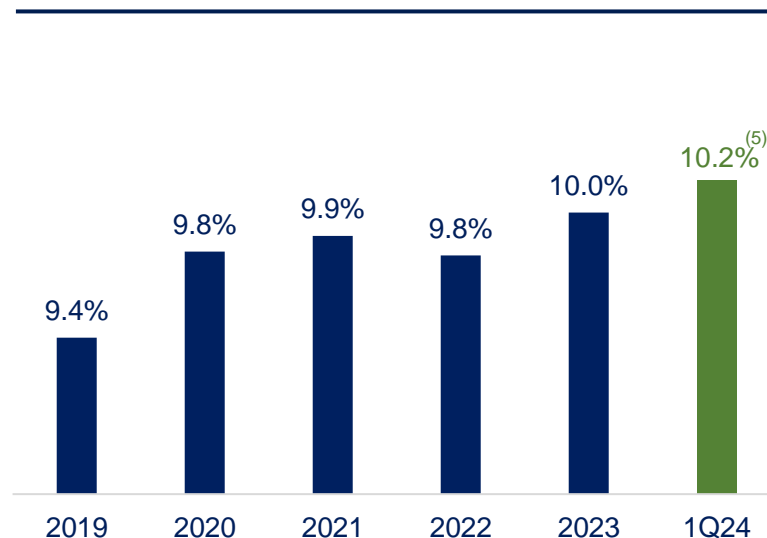
*FNB's record capital levels provide ample flexibility to grow the balance sheet and optimize shareholder returns while appropriately managing risk.*

## TCE Ratio<sup>(1)</sup>



First Quarter 2024 TCE Capital Levels	
TCE Ratio (non-GAAP) <sup>(1)</sup>	8.0%
TCE Ratio, adjusted for HTM <sup>(2)</sup>	7.4%

## CET1 Ratio



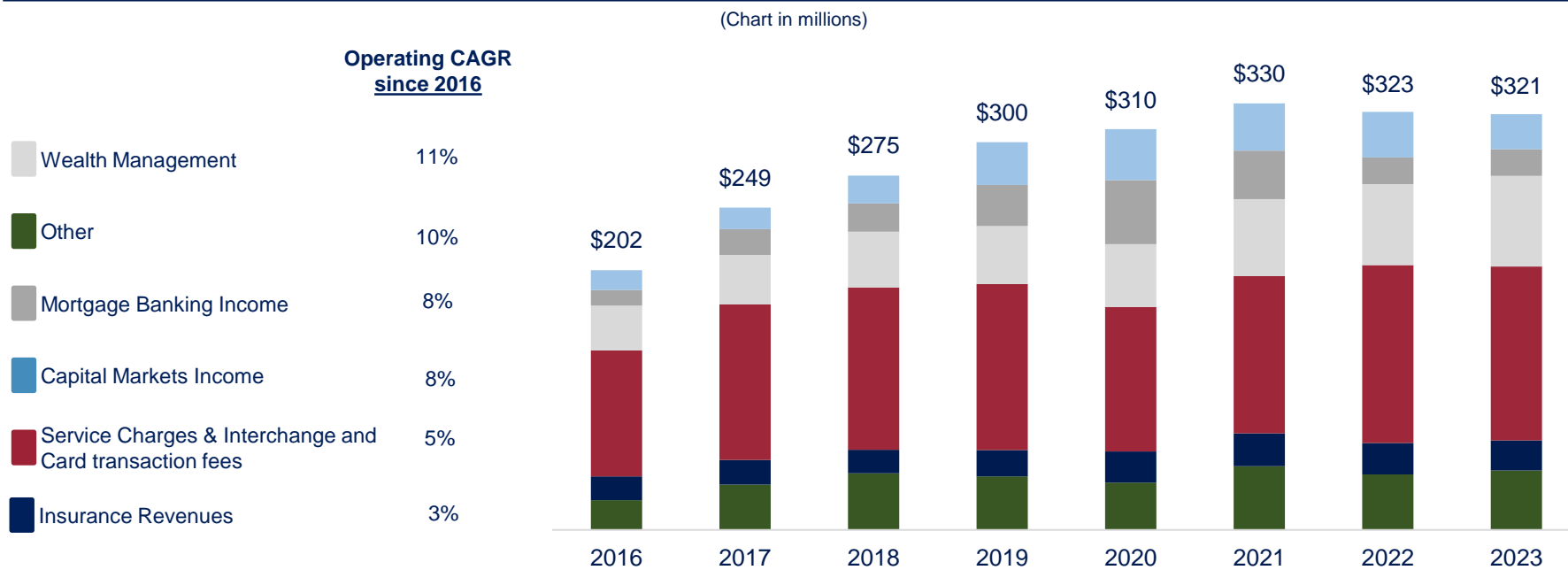
First Quarter 2024 CET1 Capital Levels	
CET1 Ratio <sup>(5)</sup>	10.2%
CET1 Ratio, adjusted for AFS <sup>(3)</sup>	9.7%
CET1 Ratio, adjusted for AFS & HTM <sup>(4)</sup>	9.0%

(1) A non-GAAP measure, refer to Non-GAAP to GAAP Reconciliation for further information. (2) Hypothetical TCE calculation if FNB's HTM unrealized losses were included as part of the calculation. (3) Hypothetical CET1 calculation if FNB's AFS losses were included as part of this calculation. (4) Hypothetical CET1 calculation if FNB's AFS and HTM unrealized losses were included as part of this calculation. (5) Estimated for 1Q24.

# Strategic Objective to Drive Diversified Fee Income Growth

- ❖ Our diversified business model continues to produce strong non-interest income performance.
- ❖ Priority to develop new products and capabilities within mortgage and capital markets, such as debt capital markets in recent years, has helped our organic growth in these businesses.
  - Since 2016, our mortgage and capital markets businesses organically generated 8.0% and 8.3% compounded annual growth, respectively.

## Total Operating Non-interest Income<sup>(1)</sup> with a CAGR of 7% since 2016

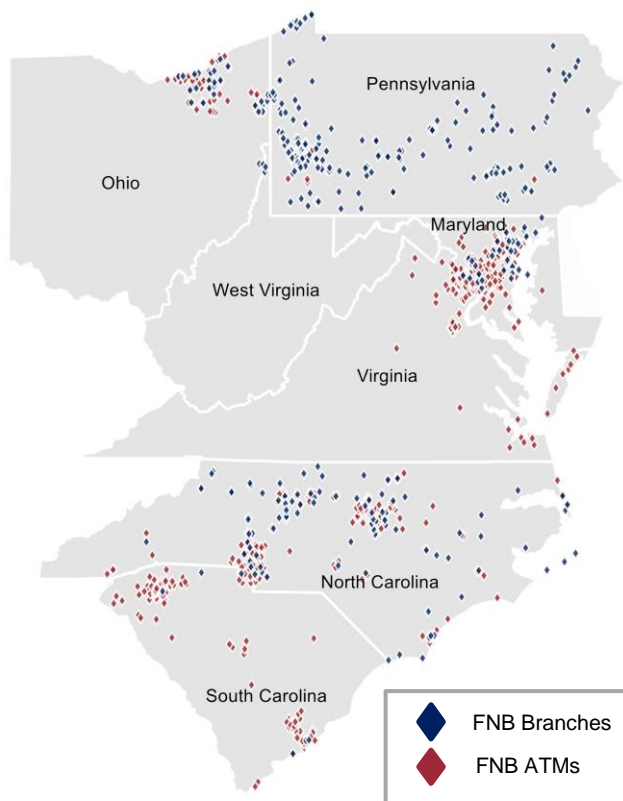


(1) A non-GAAP measure.



# Expansion of Geographic Footprint

Since the financial crisis, FNB has focused on growing its footprint across the Mid-Atlantic and Carolinas to high-growth MSAs such as Charlotte, DC, Baltimore, and Charleston.

## 2024 FNB Geographic Footprint



## FNB Growth Highlights

	2009	1Q24	Δ	
 F.N.B. Corporation	<b>Total Assets (\$B):</b>	\$8.7	\$45.9	428%
	<b>Market Cap (\$B):</b>	\$0.7	\$4.8	586%
	<b># of Branches:</b>	219	348	59%
	<b>Deposits per Branch:</b>	\$29.1M	\$99.5M	242%
	<b>Loans per Branch:</b>	\$26.7M	\$93.4M	250%

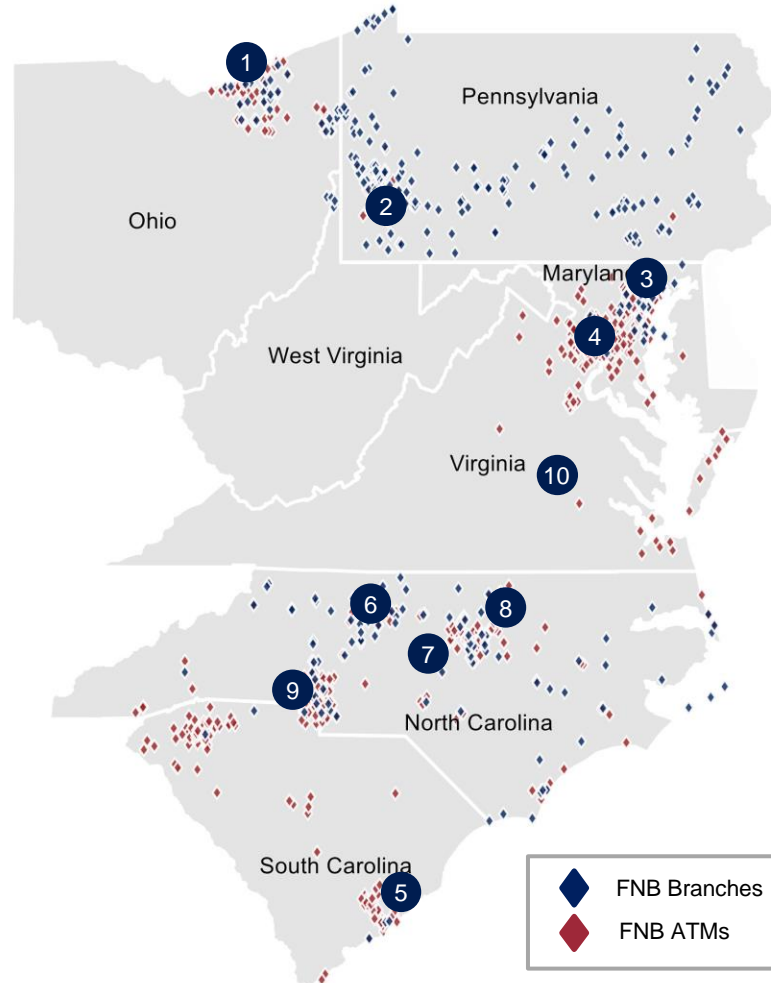
- ❖ Expansion has given FNB access to **~8M** new households.
- ❖ Average HH income **+4%** in current footprint vs 2009 footprint.
- ❖ HH CAGR **double** in new markets compared to the legacy FNB footprint.
- ❖ 2024 footprint gives higher access to HNW HHs: **~31% higher 200K income HH rate** compared to 2009.
- ❖ Lower unemployment rate in current footprint compared to 2009 footprint.
- ❖ Branch efficiency significantly improved from our geographic diversity, continued technology investments, and robust suite of products and services with 2024 footprint at **\$99.5 million and \$93.4 million deposits and loans per branch**, respectively, compared to \$29.1 million and \$26.7 million in 2009.

Note: Market data from S&P Global Cap IQ. Total Assets, branch count, deposits, and loans for 1Q24. Market Capitalization based on share price on 12/31/09 and 4/30/24 respectively. (1) More than 120 ATM's will be added in 2024 to DC region.

# Diverse Footprint with Strong Market Share<sup>(1)</sup>

*FNB's market deposit CAGR is 14% over the last 6 years buoyed by our new markets.*

- 1 Cleveland<sup>(3)</sup>**  
 Population: 2.1 million  
 # of 100k Bus<sup>(2)</sup>: 134k  
 Deposit Market Share Rank: 13  
 Deposit Market Share: 0.7%
- 2 Pittsburgh**  
 Population: 2.3 million  
 # of 100k Bus: 178k  
 Deposit Market Share Rank: 3  
 Deposit Market Share: 4.7%
- 3 Baltimore**  
 Population: 2.9 million  
 # of 100k Bus: 197k  
 Deposit Market Share Rank: 6  
 Deposit Market Share: 3.2%
- 4 Washington D.C**  
 Population: 6.4 million  
 # of 100k Bus: 467k  
 Deposit Market Share Rank: 44  
 Deposit Market Share: 0.6%
- 5 Charleston**  
 Population: 831k  
 # of 100k Bus: 53k  
 Deposit Market Share Rank: 25  
 Deposit Market Share: 0.4%



- 6 Winston-Salem**  
 Population: 685k  
 # of 100k Bus: 39k  
 Deposit Market Share Rank: 3  
 Deposit Market Share: 8.9%
- 7 Greensboro**  
 Population: 785k  
 # of 100k Bus: 52k  
 Deposit Market Share Rank: 7  
 Deposit Market Share: 3.5%
- 8 Raleigh**  
 Population: 1.5 million  
 # of 100k Bus: 91k  
 Deposit Market Share Rank: 10  
 Deposit Market Share<sup>(3)</sup>: 1.1%
- 9 Charlotte**  
 Population: 2.8 million  
 # of 100k Bus: 164k  
 Deposit Market Share Rank: 9  
 Deposit Market Share: 0.3%
- 10 Richmond<sup>(4)</sup>**  
 Population: 1.3 million  
 # of 100k Bus: 95k  
 De novo expansion planned in 2024

 FNB Branches  
 FNB ATMs

(1) Demographics and market data per S&P Global Market Intelligence for corresponding MSAs as of YE 2023. Deposit data as of 2023. (2) Businesses in MSA with estimated annual sales >\$100k. (3) Share rankings excludes custodial banks. (4) Richmond locations represent announced de novo expansion.

# Evolution of FNB's Digital Bank

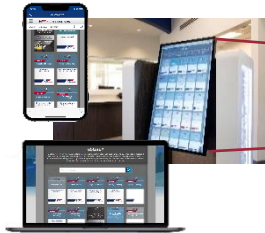
*FNB's digital and data strategies improve customer experience and drive revenue growth.*

## Key milestones of FNB's digital and data strategies

2015-2016	2017-2019	2020	2021	2022	2023	Future Outlook
<ul style="list-style-type: none"> <li>Click-to-Bricks strategy launched</li> <li>In-branch kiosks with product boxes &amp; QR codes</li> <li>Deployment of ITMs, ATMs with TellerChat capability</li> </ul>	<ul style="list-style-type: none"> <li>Data Science Team formed</li> <li>Implemented our Enterprise Data Warehouse (EDW)</li> <li>Began the development of software for future Common Application</li> <li>Launched data-driven Lead Generation</li> </ul>	<ul style="list-style-type: none"> <li>Redesigned website with learning tools &amp; transparent account selection tools with a user interface similar to retail experience</li> <li>Added digital appointment setting to website</li> </ul>	<ul style="list-style-type: none"> <li>Rebranded the website to include our proprietary eStore® shopping functionality</li> <li>Embedded the eStore in our award-winning Mobile Banking app</li> </ul>	<ul style="list-style-type: none"> <li>Upgraded all branches with digital eStore kiosks</li> </ul>	<ul style="list-style-type: none"> <li>eStore Common Application launched</li> <li>Opportunity IQ launched</li> </ul>	<ul style="list-style-type: none"> <li>Fully integrate digital branch into the eStore</li> <li>Further leverage artificial intelligence</li> <li>Enhanced data mining capabilities</li> </ul>

## FNB's consistent strategy over the last decade has led to superior digital and data analytics capabilities.

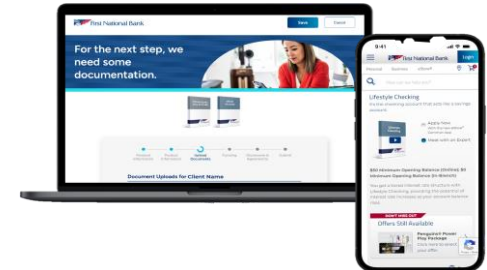
eStore aggregates product offerings for streamlined customer experience across multiple banking channels, including mobile devices, online and branch kiosks.



Common Application leverages proprietary software to enable customers to bundle and apply for multiple loan and deposit products simultaneously in a single, universal application.



Implementation of digital transformation tools including documentation upload, authentication, appointment setting and eSignature.



Enterprise Data Warehouse has over 71 billion records of data across 41,000 attributes with 3 million new records loaded monthly, enabling our data scientists to gain detailed customer insights.

<b>Customer</b>		<b>Oldest Account Age:</b>		<b>Last Loan Application:</b>	
Date:	4/1/24	21 Years and 282 days		Home Equity	
Name:	Jane Doe	Lead Score:	A:Overall A:he C:mmma	Status:	Approved
Phone:	(XXX)-XXX-XXXX	Relationship Depth:	HIGH	Date:	01-01-2021
Phone:	(XXX)-XXX-XXXX	Reason:			
TIN:	XXX-XX-XXXX	Everyday Money Management		Place of Application:	
<input type="checkbox"/> Checks <input checked="" type="checkbox"/> Debit Card <input checked="" type="checkbox"/> Mobile Banking <input checked="" type="checkbox"/> E-Statement <input type="checkbox"/> Desktop Banking <input type="checkbox"/> POG Pay		Primary Bank:	FNB	Indirect:	None
<input checked="" type="checkbox"/> Direct Deposit <input type="checkbox"/> Online Banking <input type="checkbox"/> Overdraft Protection <input type="checkbox"/> Bill Pay		Federal Street (CONSUMER)			
Additional Information		Borrowing Needs (Loans)			

Opportunity IQ leverages the EDW to segment our customer base using machine learning to effectively generate leads.

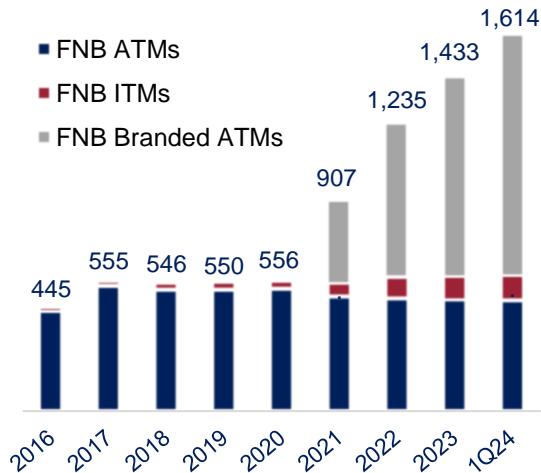
# Technology Evolution & Digital Trends

Significant opportunity to drive increased digital product adoption across our expanding client base.

## Omnichannel strategy involves a robust ATM network

This is boosted by our 3<sup>rd</sup> party partnership efforts

### Number of Owned FNB ATMs and ITMs

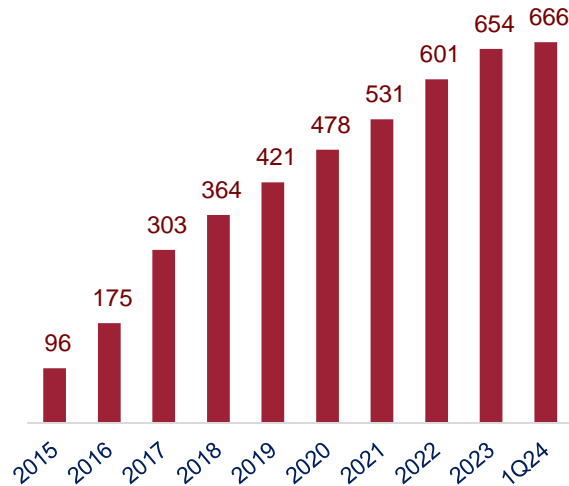


**1,034** FNB Branded ATMs added since 1/1/2021

## Digital has been on the rise and growing rapidly

Received over 1.4 million FNB website visits in March of 2024

### Enrolled Mobile Banking Users (in Thousands)

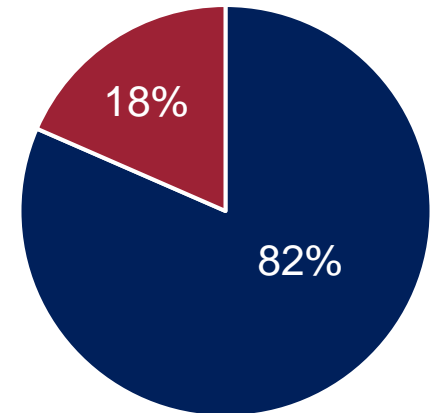


**28%** CAGR in Mobile Banking since 2014

## Expanding our online capabilities

Using same applications across all digital channels

### 1Q24 Mortgage Applications by Channel



■ Digital ■ Traditional

**85%** 1Q24 Digital Application Start to Application Complete and Submit rate



# Online and Mobile Channels Continue to See Strong Adoption

*Strong momentum in usage of digital tools and other non-branch delivery channels, along with tools to equip our teams to outperform.*

**2%**

## Online Banking

*User base had continued growth increase YoY with 1M+ enrolled users.*

**14%**

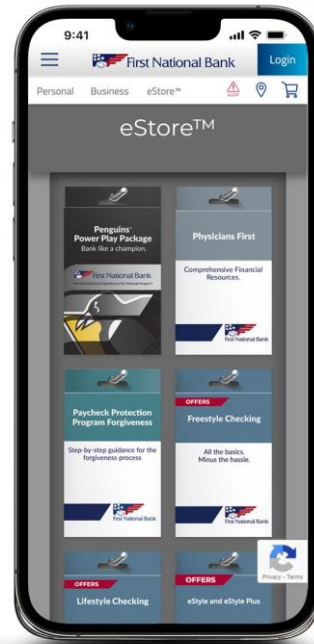
## Mobile Banking

*Increase in total users YoY with 666K+ mobile users.*

**25%**

## Digital Wallet<sup>(1)</sup> Growth

*Enrollments increase in the digital wallet YoY.*



**35%**

## Common Application<sup>(2)</sup>

*YoY increase in product applications following the launch of the Common App in 2023.*

**11%**

## eStore Visits<sup>(3)</sup>

*Total eStore Interactions are up 11% YoY.*

**35%**

## Zelle Transaction Growth

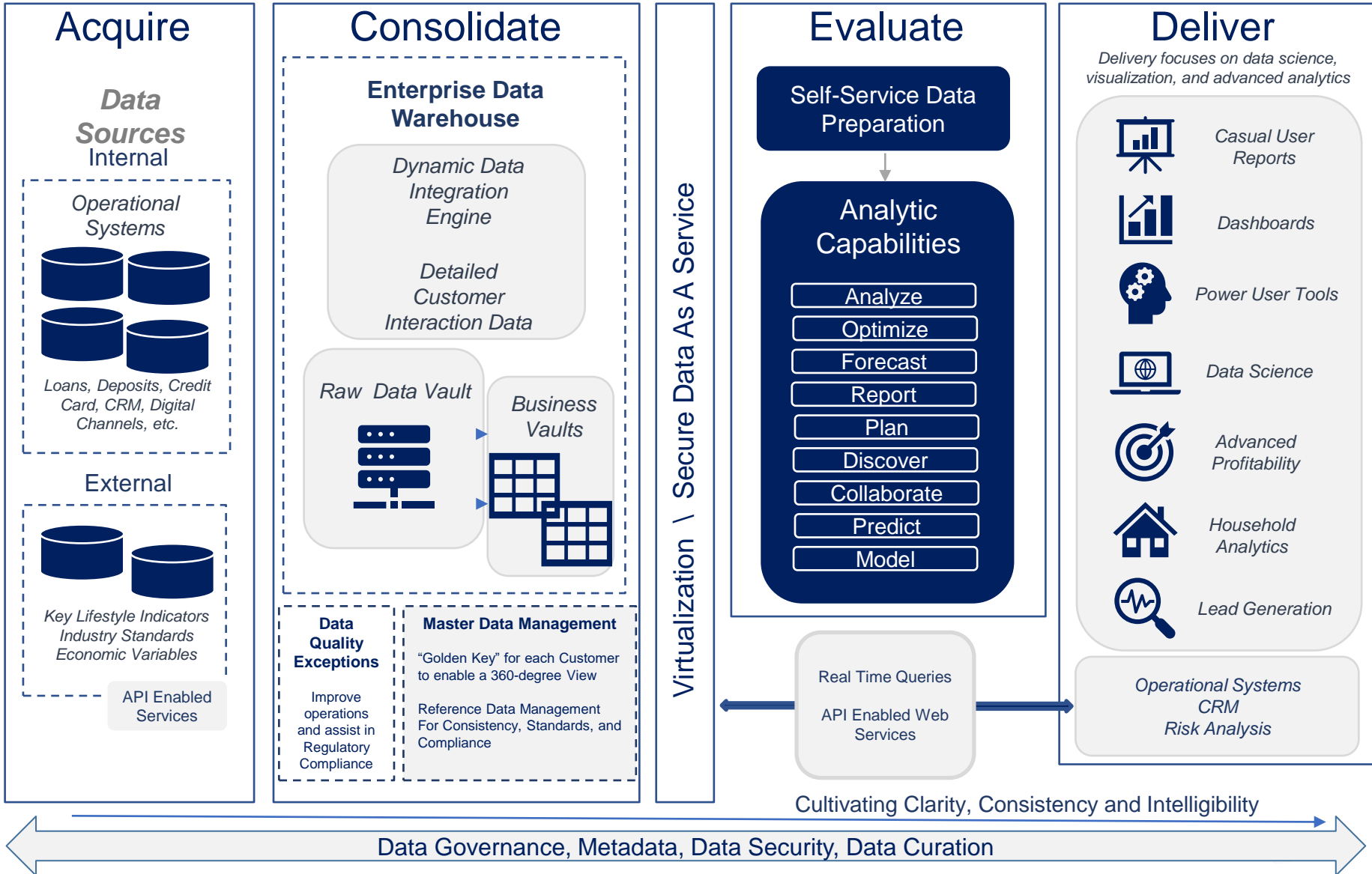
*Increase in Zelle transactions YoY with over 79,000 payments in 1Q24.*

(1) Allows users to leverage tools such as Apple Pay and Google Pay to make purchases. (2) Common Application is a single, universal account application for the majority of our consumer loan products and services, enabling customers to apply for multiple products simultaneously in a streamlined manner. (3) Total eStore interactions are represented by page views.



# FNB's Holistic Data Strategy

Investments in data architecture lead to organic customer growth



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# Financial Highlights

# Financial Highlights

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## First Quarter 2024 Highlights

- ❖ Earnings per diluted common share of \$0.32 and operating earnings per diluted common share<sup>(1)</sup> of \$0.34.
- ❖ Total loans and leases (period-end), increased \$261 million, or 3.3% annualized, linked-quarter.
  - Consumer loans increased \$209 million.
  - Commercial loans and leases increased \$53 million.
- ❖ Total deposits (period-end) increased \$24 million, or 0.3% annualized, linked-quarter, even with normal first quarter seasonal outflows.
  - The mix of non-interest-bearing deposits to total deposits equaled 29%, stable linked-quarter.
- ❖ Non-interest income totaled \$87.9 million, benefiting from our diversified business strategy with strong contributions from Mortgage Banking, Capital Markets, Treasury Management and record Wealth Management revenues.
- ❖ FDIC insurance expense of \$12.7 million included a \$4.4 million estimated FDIC special assessment. The special assessment was considered a significant item impacting earnings as it reflected further replenishment of the FDIC's Deposit Insurance Fund associated with protecting uninsured depositors following the failed banks in early 2023 based on updated loss information from the FDIC.
- ❖ The ratio of non-performing loans and other real estate owned (OREO) to total loans and OREO decreased 1 basis point, linked-quarter, to 0.33%. Total delinquency decreased 6 basis points, linked-quarter, to 0.64%. Both measures remain at or near historically low levels.
- ❖ Tangible book value<sup>(1)</sup> (TBV) totaled a record \$9.64 per share with year-over-year growth of \$0.98 or 11.3%.
- ❖ Record CET1<sup>(2)</sup> ratio of 10.2% for the quarter and record tangible common equity to tangible assets<sup>(1)</sup> (TCE/TA) of 8.0%.
- ❖ On February 15, 2024, FNB redeemed all of its outstanding Series E Perpetual Preferred Stock and the final preferred dividend of \$2.0 million was paid on the redemption date. The excess of the redemption value over the carrying value on the Series E Perpetual Preferred Stock of \$4.0 million was considered a significant item impacting earnings.

(1) A non-GAAP measure, refer to Non-GAAP to GAAP Reconciliation for further information. (2) Estimated for 1Q24.

# First Quarter Financial Highlights

		1Q24	4Q23	1Q23
<b>Reported Results</b>	Net income available to common stockholders (millions)	\$116.3	\$48.7	\$144.5
	Earnings per diluted common share	\$0.32	\$0.13	\$0.40
	Book value per common share	\$16.71	\$16.56	\$15.76
<b>Key Operating Results</b>	Operating net income available to common stockholders (millions) <sup>(1)</sup>	\$122.7	\$138.7	\$146.1
	Operating earnings per diluted common share <sup>(1)</sup>	\$0.34	\$0.38	\$0.40
	Total spot loan growth <sup>(2)</sup>	0.8%	0.5%	1.4%
	Total spot deposit growth <sup>(2)</sup>	0.1%	0.3%	(1.7%)
	Efficiency ratio <sup>(1)(3)</sup>	56.0%	52.5%	50.6%
<b>Capital Measures</b>	Tangible common equity / tangible assets <sup>(1)(4)</sup>	8.0%	7.8%	7.5%
	Common equity tier 1 risk-based capital ratio <sup>(5)</sup>	10.2%	10.0%	10.0%
	Tangible book value per common share <sup>(1)(4)</sup>	\$9.64	\$9.47	\$8.66

(1) A non-GAAP measure. (2) On a linked-quarter non-annualized basis. (3) FTE basis. (4) Includes negative AOCI impact of \$0.70, \$0.65, and \$0.87 in 1Q24, 4Q23 and 1Q23, respectively. (5) Estimated for 1Q24.

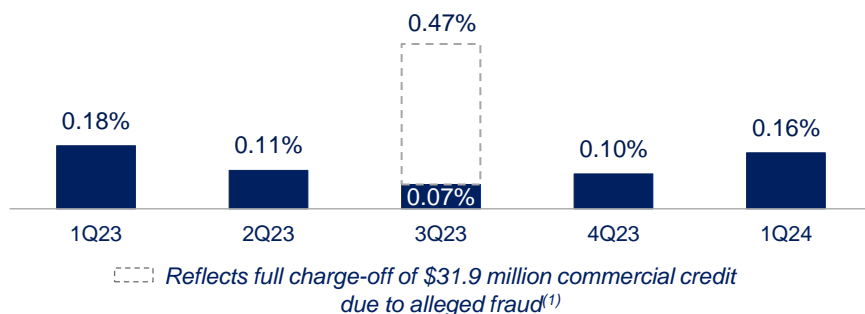
# Asset Quality

<i>\$ in millions, unless otherwise stated</i>	<b>1Q24</b>	<b>4Q23</b>	<b>1Q23</b>	<b>1Q24 Highlights</b>
Delinquency	0.64%	0.70%	0.60%	<ul style="list-style-type: none"> <li>○ Credit quality continues to trend at solid levels across all portfolios.</li> <li>○ NPLs+OREOs ended the quarter at a healthy level of 33 basis points, trending below historical values.</li> <li>○ Provision covered loan growth and net charge-offs, offset by a positive benefit from a reduction in NPLs.</li> <li>○ Allowance for Credit losses of \$406 million, or 1.25% of loans, remained flat to the prior quarter.</li> </ul>
NPLs+OREO/Total loans and leases + OREO	0.33%	0.34%	0.38%	
Provision for credit losses	\$13.9	\$13.2	\$14.1	
Net charge-offs (NCOs)	\$12.8	\$8.2	\$13.2	
NCOs (annualized)/Total average loans and leases	0.16%	0.10%	0.18%	
Allowance for credit losses/ Total loans and leases	1.25%	1.25%	1.32%	
Allowance for credit losses/ Total non-performing loans and leases	388.6%	378.5%	356.1%	

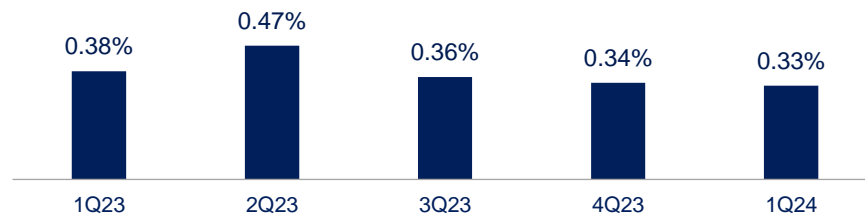
# Asset Quality Ratios

*Asset quality metrics remain at or near historical lows and FNB will continue to manage risk proactively as part of our core credit philosophy.*

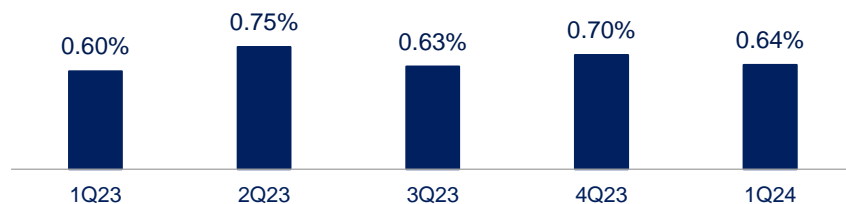
## NCO's (Annualized) to Average Loans



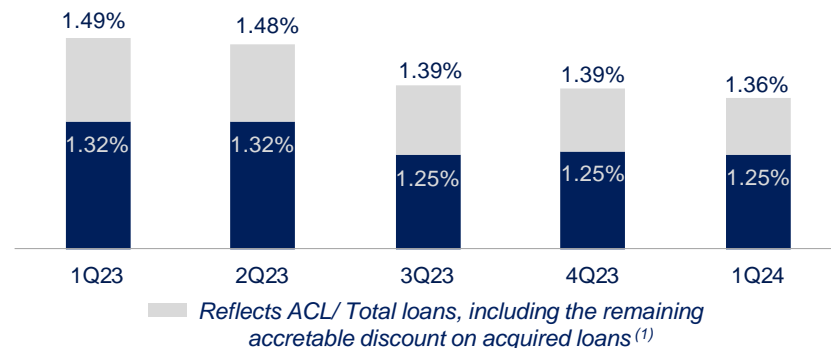
## NPL's and OREO to Loans and OREO



## Delinquency to Spot Loans



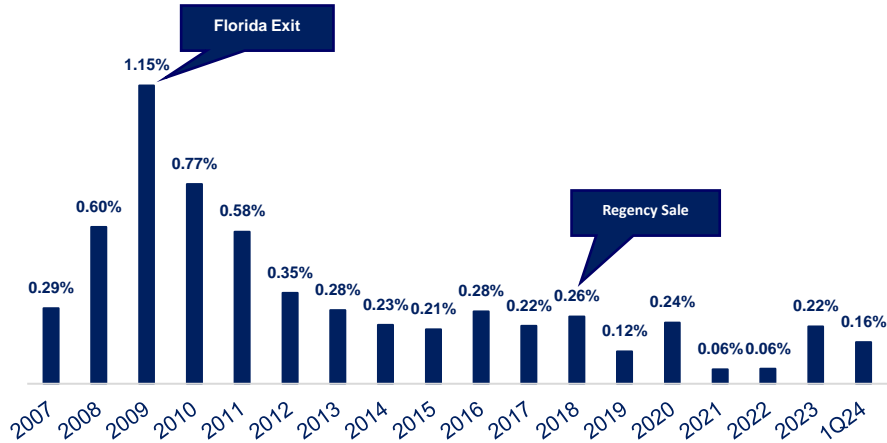
## ACL to Total Loans



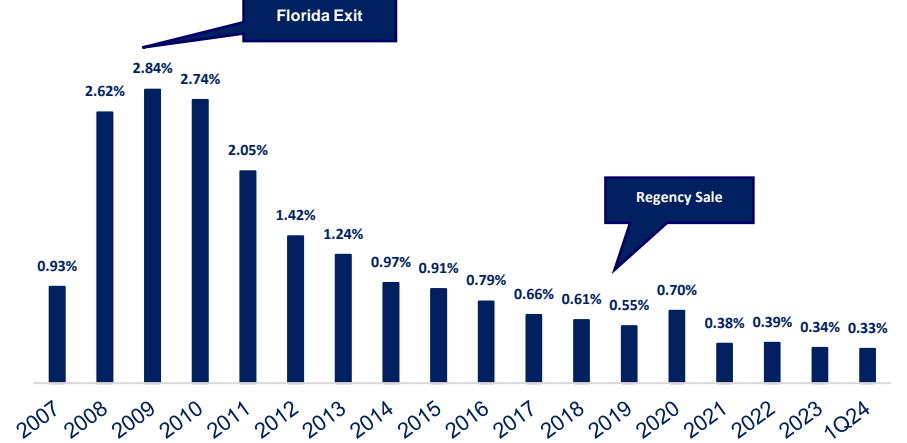
(1) A non-GAAP measure, refer to Non-GAAP to GAAP Reconciliation for further information.

# FNB Corporation Historical Asset Quality

## FNB Corporation Full-year NCOs/ Loans

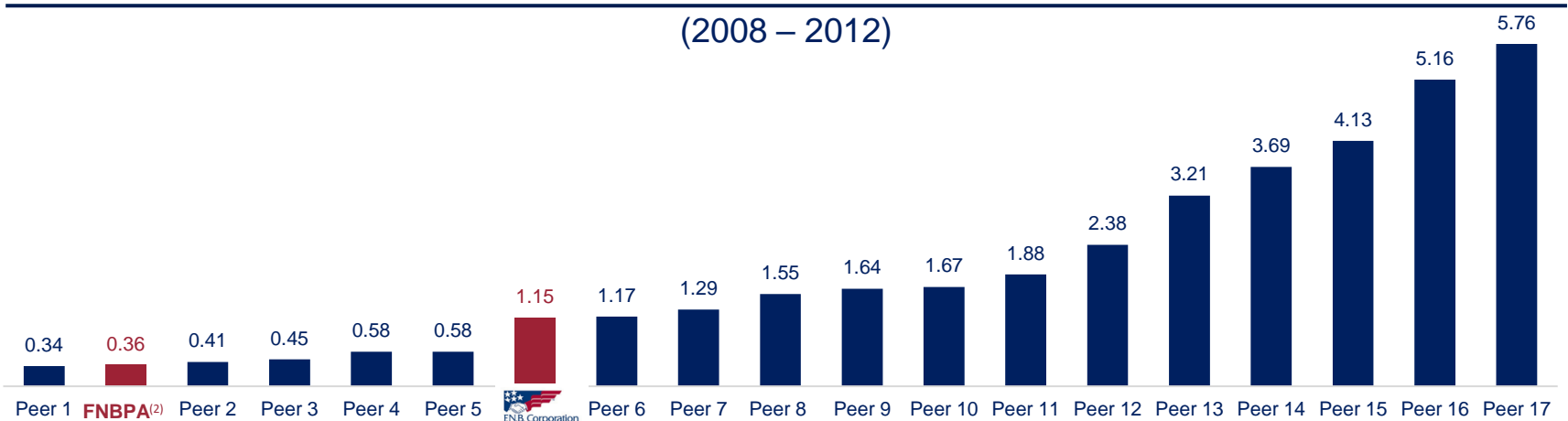


## FNB Corporation Full-year NPL + OREO / Loans + OREO



## Peak Annual NCO over Average Loans<sup>(1)(3)</sup> (%)

(2008 – 2012)



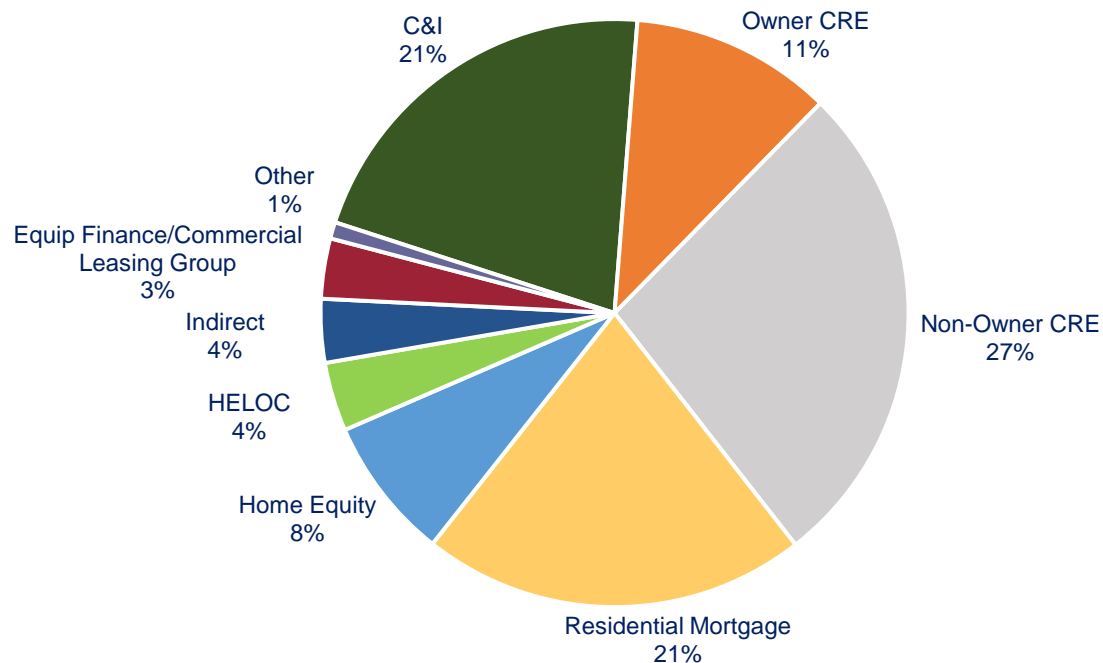
(1) Highest Annual NCO/Avg. Loans from 2008-2012 (2) Excludes FNB's discontinued Florida and Regency exposure (3) Chart reflects 2012 peer set.

# Loan Portfolio Mix

*Highly diversified, commercial-focused loan portfolio.*

## Loan Portfolio

(as of March 31, 2024)



**Total Loan Portfolio: \$32.6 billion**

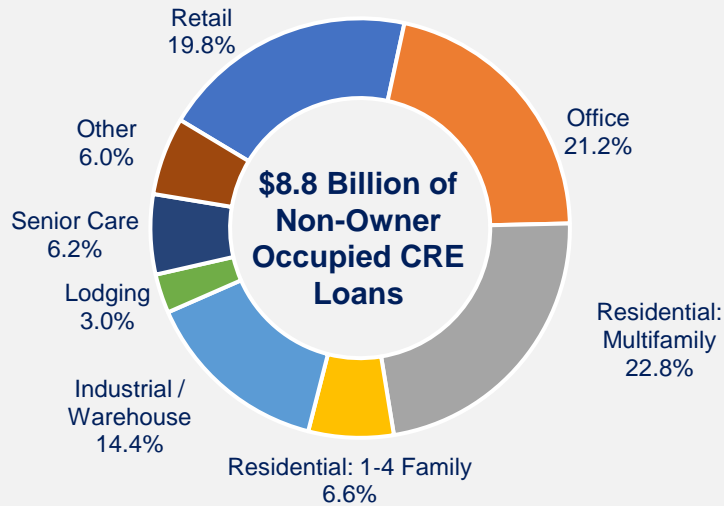
Total Commercial (including Leases): 63%

Total Consumer: 37%



# Non-Owner Occupied CRE Portfolio

## Non-Owner Occupied CRE Portfolio<sup>(1)</sup>



## CRE - Office Loan Statistics

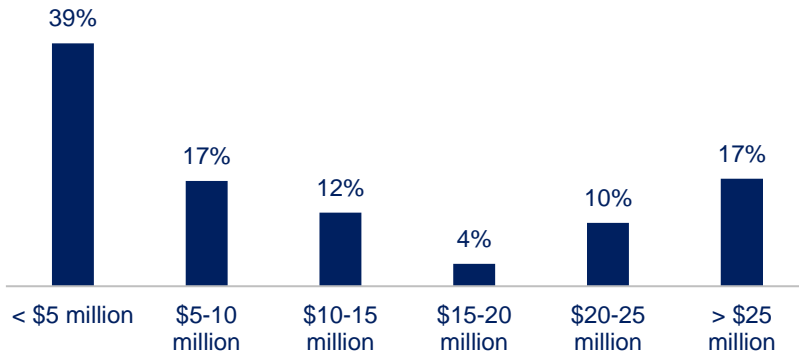
as of March 31, 2024

- ❖ Long history of working with well-established sponsors with a focus on strong global cash flows.
- ❖ The top 25 loans average \$31 million in exposure.
  - No outsized risk to any one property.
  - Spread throughout the FNB footprint.

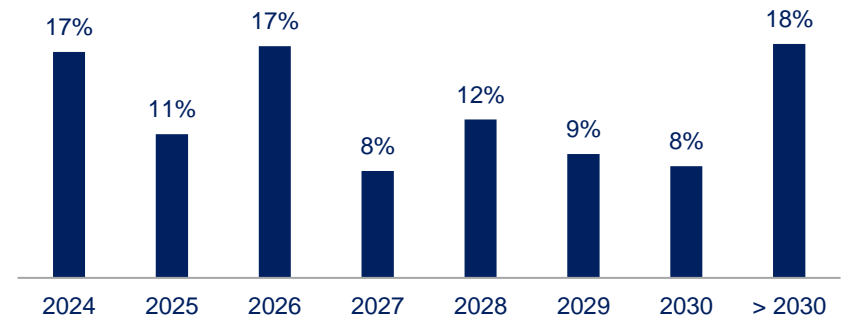
### CRE Office Loans

Delinquency	0.03%
Non-performing loans	0.02%
Criticized office loans	11%

## CRE - Office Loans by Funding Size (\$)



## CRE - Office Maturity Walls as % of CRE - Office Portfolio (\$)



(1) Totals may not sum due to rounding.

# Balance Sheet Highlights

Average, \$ in millions	1Q24	4Q23	1Q23	QoQ $\Delta^{(1)}$	YoY $\Delta$	1Q24 Highlights
<b>Securities</b>	\$7,163	\$7,096	\$7,270	0.9%	(1.5%)	<ul style="list-style-type: none"> <li>Total securities ended the quarter with a duration of 4.3 years and AFS comprising 45% of the portfolio.</li> <li>Total average loan growth driven by the continued success of our strategy to grow high-quality loans across our diverse geographic footprint.</li> <li>The mix of non-interest-bearing deposits to total deposits was 29%, stable to the fourth quarter of 2023.</li> <li>The period-end loan-to-deposit ratio was relatively stable at 93.8% on March 31, 2024, compared to 93.1% on December 31, 2023.</li> </ul>
<b>Total Loans</b>	32,381	32,268	30,410	0.4%	6.5%	
Commercial Loans and Leases	20,482	20,228	19,373	1.3%	5.7%	
Consumer Loans	11,899	12,040	11,038	(1.2%)	7.8%	
<b>Earning Assets</b>	40,653	40,498	38,614	0.4%	5.3%	
<b>Total Deposits</b>	34,205	34,425	34,213	(0.6%)	(0.0%)	
Non-Interest Bearing Deposits	9,939	10,423	11,411	(4.6%)	(12.9%)	
Interest Bearing Deposits	24,266	24,002	22,802	1.1%	6.4%	

(1) Not Annualized.

# Deposit Composition

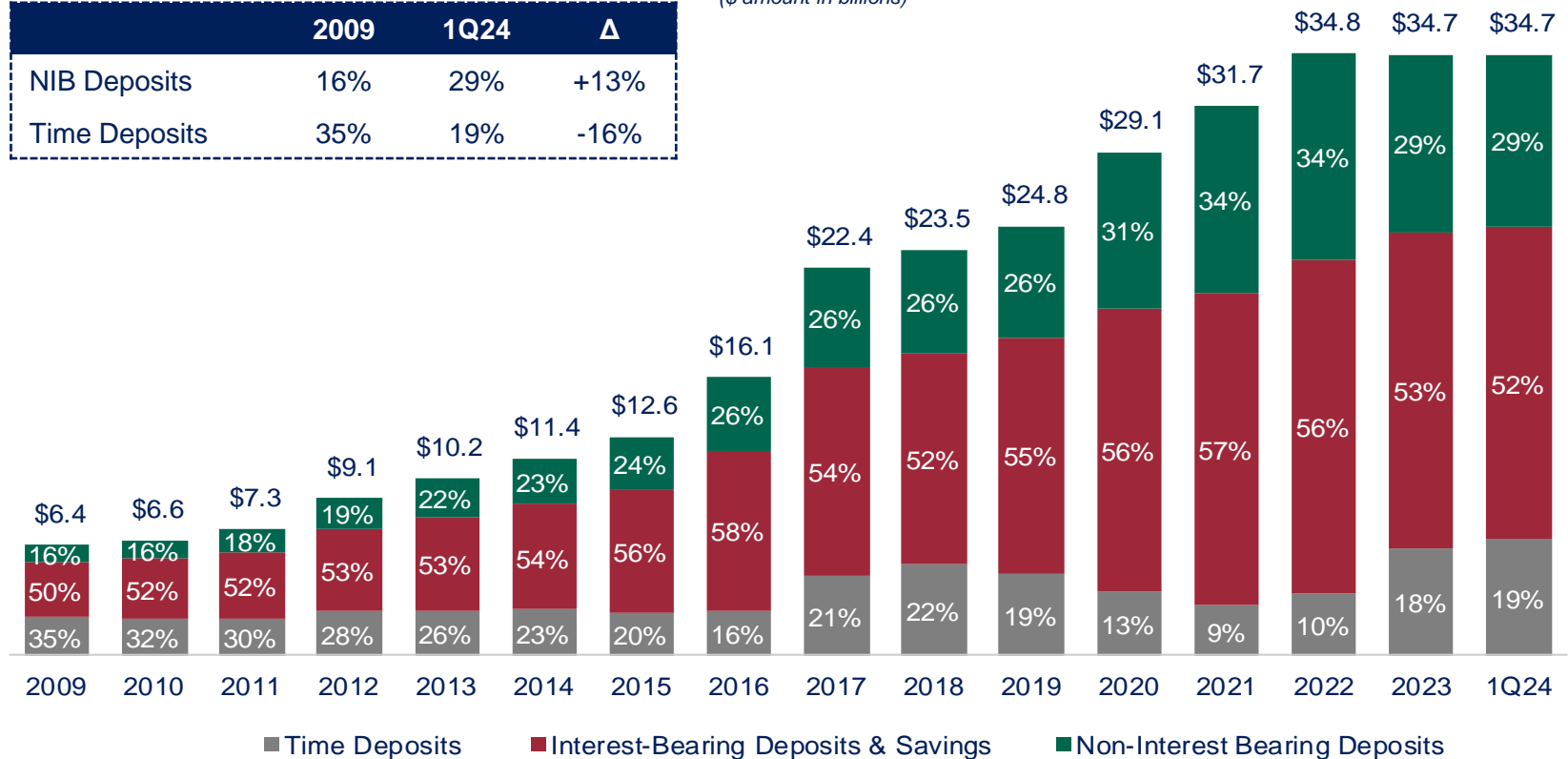
*FNB Maintains a Favorable Deposit Mix.*

## Total Period-End Deposits<sup>(1)</sup>

(2009 – 1Q24)

(\$ amount in billions)

	2009	1Q24	Δ
NIB Deposits	16%	29%	+13%
Time Deposits	35%	19%	-16%



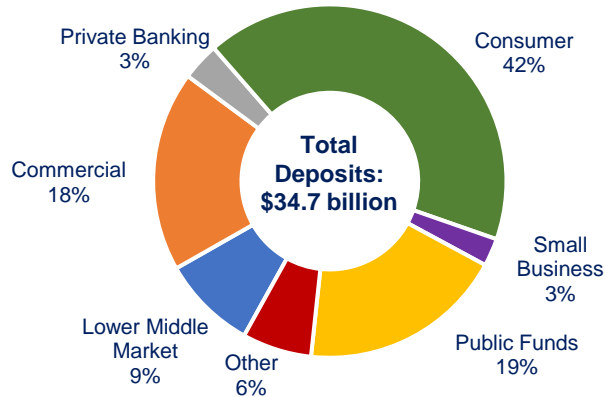
(1) Totals may not sum due to rounding. Does not include Customer Repurchase Agreements.

# Stable and Granular Deposit Base

*Diversified funding channels provide levers for growth and reflect long-term relationships.*

## Deposit Composition

as of March 31, 2024

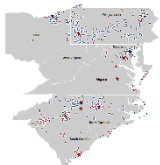


## Key Statistics Strategy

- ❖ Total insured/collateralized deposits comprise approximately 78% of total deposits.
  - Higher than peer median of 68% at the end of 2023.
- ❖ Average deposit balance as of March 31<sup>st</sup> is ~\$29,000<sup>(2)</sup>.
  - FNB average account balance is below the peer median at the end of 2023<sup>(2)</sup>.
  - Median consumer account balance is ~\$6,000<sup>(1)</sup> at quarter end.

## Deposit Strategy

FNB continues a long-term strategy of being our customers' primary operating bank through a focus on generating low-cost deposits across both the consumer and commercial portfolios aided by our advanced digital tools and product bundling capabilities.



### Geographic Footprint

Diversified market with a balance of mature and high-growth MSAs, and a mix of commercial and consumer deposits.



### Products and Services

Deep product offerings, enabling FNB to be the disbursement and collection bank for our customers.



### Digital Tools

Superior digital capabilities for enhanced customer experience.



### Data Science

Customer segmentation and machine-learning lead generation aid in managing total deposit costs.

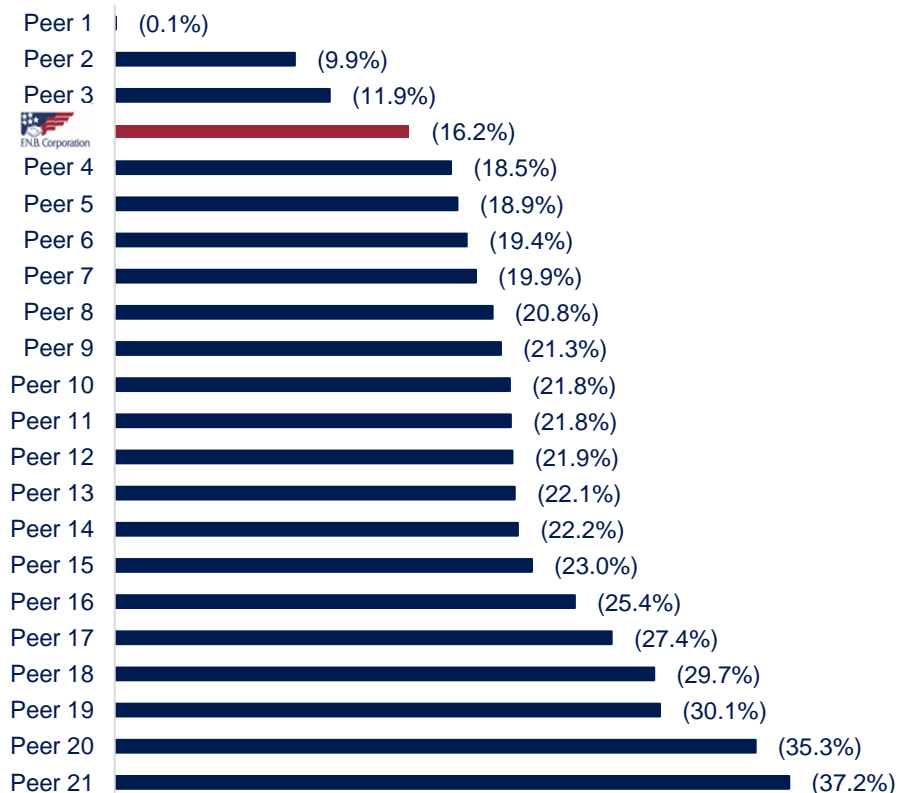
(1) Includes DDA, savings, and CD accounts. (2) Based on call report methodology.

# Stable and Granular Non-Interest-Bearing Deposits

*FNB maintains a more stable deposit mix relative to peers.*

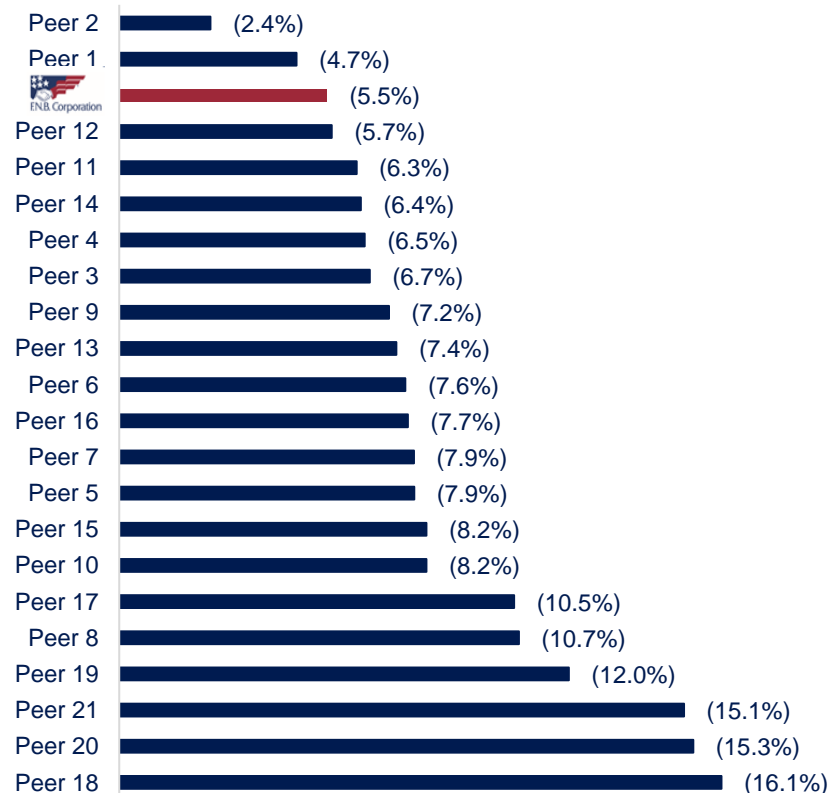
## Change in Non-Interest-Bearing Deposit Balance

4Q22 – 1Q24



## Change in Non-Interest-Bearing Deposit to Total Deposit Mix

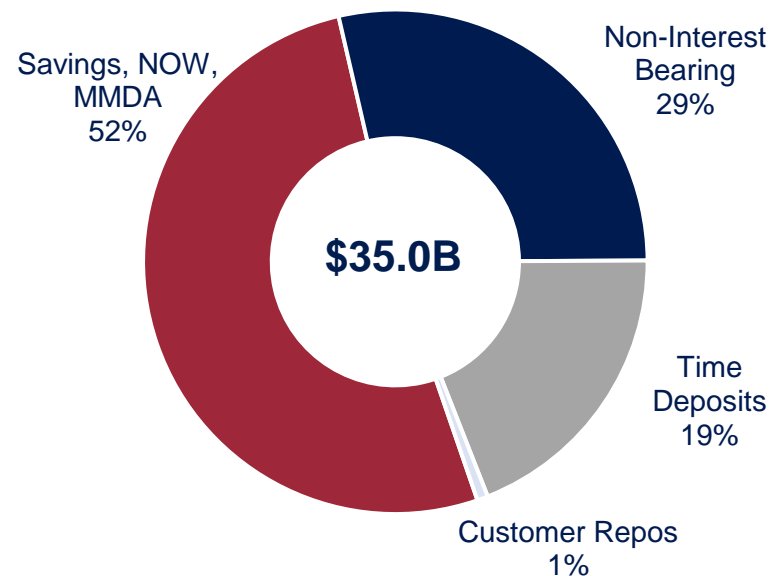
4Q22 – 1Q24



# Deposits and Customer Repurchase Agreements<sup>(1)(2)</sup>

*FNB's total deposit CAGR is 9% over the last 5 years.*

	Balance (in millions)	Portfolio (%)
Savings, NOW, MMDA	\$18,068	52%
Non-Interest Bearing	9,982	29%
<b>Transaction Deposits</b>	<b>\$28,050</b>	<b>80%</b>
Time Deposits	6,685	19%
<b>Total Deposits</b>	<b>\$34,735</b>	<b>99%</b>
Customer Repos	242	1%
Transaction Deposits and Customer Repo Agreements	\$28,292	81%
<b>Total Deposits and Customer Repo Agreements</b>	<b>\$34,977</b>	<b>100%</b>



## Deposits Commentary

- ❖ Loans to Deposits and Customer Repos Ratio (excluding loans HFS) at 3/31/2024 = 93.2%.
- ❖ New client acquisition and relationship-based focus reflected in favorable deposit mix.
  - 81% of total deposits and customer repo agreements are transaction-based deposits.

(1) Totals may not sum due to rounding. (2) Balance and % of Portfolio based on period-end balances.

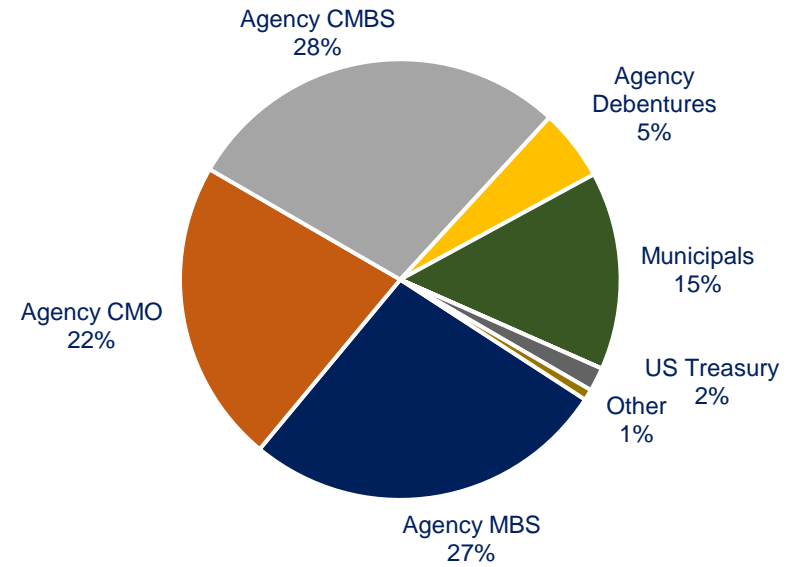
# Investment Portfolio

As of March 31, 2024

(\$ in millions)	Balance	%	Ratings	
			Portfolio	Investment %
Agency MBS	\$1,912	27%	AAA	100%
Agency CMO	1,590	22%	AAA	100%
Agency CMBS	2,028	28%	AAA	100%
Agency Debentures	373	5%	AAA	100%
Municipals	1,036	15%	AAA	15%
			AA	72%
			A	12%
			BBB	<1%
US Treasury	124	2%	AAA	100%
Other	56	1%	Various/NR	
<b>Total Investment Portfolio</b>	<b>\$7,119</b>			

## Highly Rated Investment Portfolio

as of March 31, 2024



## Investments Commentary

- ❖ 97% of total portfolio rated AA or better, and over 99% rated A or better.
- ❖ Relatively low duration of 4.3.
- ❖ Average balance for 1Q24 was \$7.2 billion<sup>(1)</sup>, relatively stable linked-quarter.
- ❖ Municipal bond portfolio highly rated with an average rating of AA and over 99% of the portfolio rated A or better.

(1) Average nontaxable securities are FTE (non-GAAP) adjusted.

# Revenue Highlights

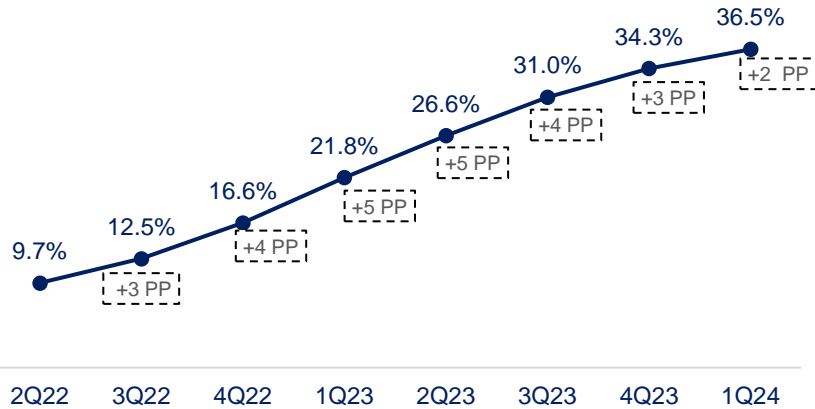
<i>\$ in thousands, unless otherwise stated</i>	1Q24	4Q23	1Q23	QoQ $\Delta$ <sup>(2)</sup>	YoY $\Delta$	1Q24 Highlights
Total interest income	\$543,497	\$531,587	\$443,503	2.2%	22.5%	<ul style="list-style-type: none"> <li>○ Higher earning asset yields<sup>(1)</sup> driven by increases of 11 basis points on loan yields<sup>(1)</sup> and 32 basis points on investment security yields<sup>(1)</sup> linked-quarter.</li> <li>○ The total cost of funds increased 20 basis points linked-quarter, as the cost of interest-bearing deposits increased 18 basis points to 2.82% and the total cost of borrowings increased 30 basis points to 4.87%.</li> <li>○ Net interest income decreased \$5.0 million, or 1.5%, from the prior quarter primarily due to one less day in the quarter, higher deposit costs and continued migration to higher yielding deposit products, partially offset by higher earning assets.</li> <li>○ Non-interest income continues to reflect broad contributions from our diversified business strategies.</li> </ul>
Total interest expense	224,489	207,562	106,849	8.2%	110.1%	
<b>Net interest income</b>	\$319,008	\$324,025	\$336,654	(1.5%)	(5.2%)	
Non-interest income	87,862	13,083	79,389	NM <sup>(3)</sup>	10.7%	
<b>Total revenue</b>	\$406,869	\$337,108	\$416,043	20.7%	(2.2%)	
<b>Net interest margin (FTE)<sup>(1)</sup></b>	3.18%	3.21%	3.56%	(3) bps	(38) bps	
<b>Average earning asset yields (FTE)<sup>(1)</sup></b>	5.40%	5.25%	4.68%	15 bps	72 bps	
<b>Average loan yield (FTE)<sup>(1)</sup></b>	5.93%	5.82%	5.24%	11 bps	70 bps	
<b>Cost of funds</b>	2.33%	2.14%	1.18%	20 bps	116 bps	
<b>Cost of interest-bearing deposits</b>	2.82%	2.65%	1.50%	18 bps	133 bps	
<b>Cost of interest-bearing liabilities</b>	3.14%	2.93%	1.70%	21 bps	144 bps	

(1) A non-GAAP measure. (2) Not annualized. (3) Not meaningful.



# Balance Sheet Repricing

## Cumulative Total Deposit Betas

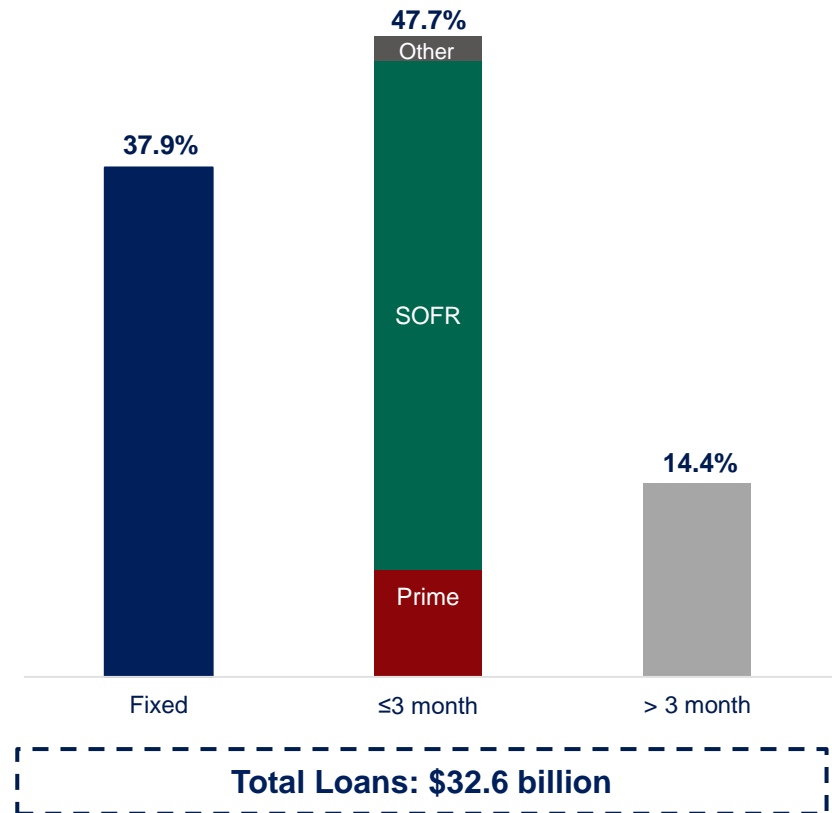


## Commentary

- ❖ ~62% of loans are variable/adjustable rate.
- ❖ ~\$800 million annual cash flow from the investment portfolio.
  - Duration of investment portfolio is 4.3.
- ❖ Time deposits have a weighted average maturity of 10 months.
  - ~90% of time deposits<sup>(1)</sup> mature over the next 12 months.
- ❖ We continually evaluate our IRR position and utilize our asset/liability positioning and duration as natural balance sheet hedges, as well as synthetic derivatives to achieve desired NII and capital levels.
  - \$1.2 billion of receive fixed swaps<sup>(2)</sup> at weighted average rate of 1.37% with maturities starting in 2025.

## Loan Repricing Frequency

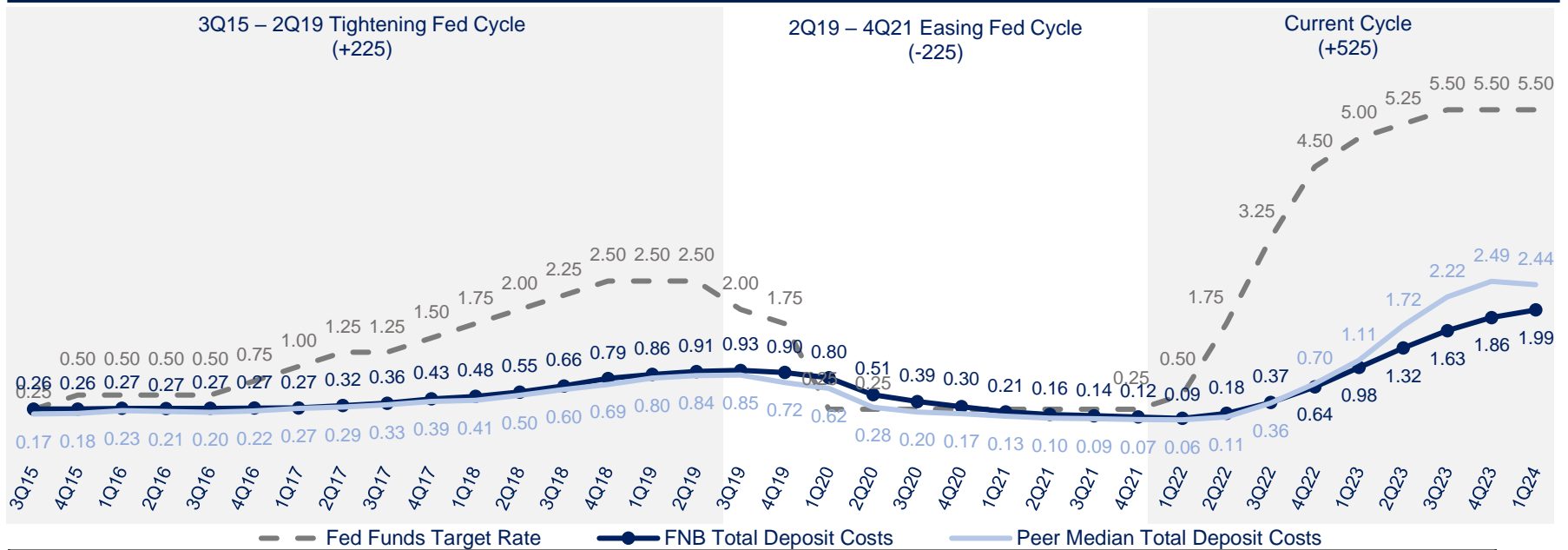
as of March 31, 2024



(1) Time deposit amount does not include brokered deposits. (2) The loan swaps and collars are hedging 1M Term SOFR or 1M Fallback Rate SOFR exposure.

# Superior Core Deposit Base

## Total Average Deposit Cost vs. Fed Funds Target Rate (%)



Improved Funding Base from Prior Cycle										
	Start of Prior Cycle	Start of Current Cycle	Rate Cycle (1Q22-Current)							Current Period
	3Q15	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24
Loan-to-deposit ratio	93%	79%	84%	85%	87%	90%	93%	93%	93%	94%
CDs / Total Deposits	20%	9%	9%	9%	10%	14%	16%	17%	18%	19%
NIB / Total Deposits	23%	35%	35%	35%	34%	33%	32%	31%	29%	29%
Net Wholesale Funding / Total Assets	14%	-4%	0.2%	0.4%	2%	4%	6%	5%	6%	6%
	Rate Cycle (3Q15-2Q19)		Rate Cycle (1Q22-Current)							
Avg. Fed Funds Increase (%)	2.26		5.21							
Avg. Cost of Deposits at End of Cycle (%)	0.91		1.99							
Peer Median Avg. Cost of Deposits at End of Cycle(%)	0.84		2.44							
Cumulative Beta (%)	29.2		36.5							
Peer Median Cumulative Beta (%)	29.0		44.2							
FNB Beta Rank Relative to Peers	11		6							

# Non-Interest Income

<i>\$ in thousands, unless otherwise stated</i>	1Q24	4Q23	1Q23	QoQ Δ <sup>(2)</sup>	YoY Δ	1Q24 Highlights
Service charges	\$20,569	\$19,849	\$20,264	3.6%	1.5%	<ul style="list-style-type: none"> <li>○ Wealth management revenues increased with record revenue in securities commissions and fees and strong contribution from trust income.</li> <li>○ Insurance commissions and fees increased linked-quarter due to seasonality.</li> <li>○ Mortgage banking operations income increased year-over-year due to improved gain on sale from strong production volumes.</li> <li>○ Dividends on marketable securities increased linked-quarter, reflecting higher FHLB dividends due to additional borrowings.</li> </ul>
Interchange and card transaction fees	12,700	13,333	12,376	(4.7%)	2.6%	
Trust income	11,424	10,723	10,611	6.5%	7.7%	
Insurance commissions and fees	6,752	4,274	7,787	58.0%	(13.3%)	
Securities commissions and fees	8,155	6,754	7,382	20.7%	10.5%	
Capital markets income	6,331	7,349	6,793	(13.9%)	(6.8%)	
Mortgage banking operations	7,914	7,016	4,855	12.8%	63.0%	
Dividends on non-marketable securities	6,193	5,908	4,108	4.8%	50.8%	
Bank owned life insurance	3,343	2,929	2,825	14.1%	18.3%	
Net securities gains (losses) <sup>(1)</sup>	0	0	(17)	NM <sup>(3)</sup>	NM <sup>(3)</sup>	
Other	4,481	2,302	2,405	94.7%	86.3%	
<b>Non-interest income, excluding significant items impacting earnings<sup>(1)</sup></b>	\$87,862	\$80,437	\$79,389	9.2%	10.7%	
Significant items impacting earnings	0	67,354	0			
<b>Total reported non-interest income</b>	\$87,862	\$13,083	\$79,389	571.6%	10.7%	

(1) Excludes amounts related to significant items impacting earnings, representing loss on securities restructuring of \$67.4 million in Q423. (2) Not Annualized. (3) Not meaningful.

# Non-Interest Expense

<i>\$ in thousands, unless otherwise stated</i>	1Q24	4Q23	1Q23	QoQ Δ <sup>(2)</sup>	YoY Δ	1Q24 Highlights
Salaries and employee benefits <sup>(1)</sup>	\$129,120	\$114,133	\$120,247	13.1%	7.4%	<ul style="list-style-type: none"> <li>○ Salaries and employee benefits increased linked-quarter, primarily related to normal seasonal long-term compensation expense of \$6.9 million in the first quarter of 2024, as well as seasonally higher employer-paid payroll taxes which increased \$4.6 million and reduced salary deferrals given lower loan origination volumes.</li> <li>○ Bank shares and franchise taxes increased primarily from the timing of charitable contributions that qualified for Pennsylvania bank shares tax credits in the prior quarter.</li> <li>○ Marketing expenses increased linked-quarter due to the timing of marketing campaigns.</li> </ul>
Occupancy and equipment <sup>(1)</sup>	42,179	42,571	39,442	(0.9%)	6.9%	
Amortization of intangibles	4,442	4,913	5,119	(9.6%)	(13.2%)	
Outside services	22,880	23,152	19,398	(1.2%)	18.0%	
Marketing	5,431	4,253	3,701	27.7%	46.7%	
FDIC insurance <sup>(1)</sup>	8,254	7,775	7,119	6.2%	15.9%	
Bank shares tax and franchise taxes	4,126	1,584	4,172	160.5%	(1.1%)	
Other <sup>(1)</sup>	17,665	20,561	18,667	(14.1%)	(5.4%)	
<b>Non-interest expense, excluding significant items impacting earnings<sup>(1)</sup></b>	<b>\$234,097</b>	<b>\$218,941</b>	<b>\$217,865</b>	<b>6.9%</b>	<b>7.5%</b>	
Significant items impacting earnings	2,999	46,625	2,052			
<b>Total reported non-interest expense</b>	<b>\$237,096</b>	<b>\$265,566</b>	<b>\$219,917</b>	<b>(10.7%)</b>	<b>7.8%</b>	

(1) Excludes amounts related to significant items impacting earnings: FDIC special assessment of \$4.4 million and branch consolidation costs of \$1.2 million, partially offset by a reduction to the previously estimated loss on the indirect auto loan sale of (\$2.6 million) in 1Q24; FDIC special assessment of \$29.9 million and estimated loss on auto loans held-for-sale of \$16.7 million in 4Q23; and merger-related expense of \$2.1 million in 1Q23. (2) Not annualized.

# 2024 Financial Objectives

		2Q24 Guidance	FY 2024 Guidance	Commentary
<b>Balance Sheet<sup>(1)</sup></b>	<b>Spot Loans</b>		Mid-single digit growth	Organic loan growth driven by increasing market share and our diverse geographic footprint.
	<b>Spot Deposits</b>		Low-single digit growth	
<b>Income Statement</b>	<b>Net Interest Income (non-FTE)</b>	\$315-\$325 million	\$1.295-\$1.345 billion	Assumes two 25-basis point interest rate cuts in the second half of 2024. Current expectation is to be in the lower-half of the FY range.
	<b>Non-Interest Income</b>	\$80-\$85 million	\$325-\$345 million	Expect continued benefits from diversified strategy. FY guidance is expected to be in the upper-half of range.
	<b>Provision Expense</b>		\$80-\$100 million	To support loan growth and charge-off activity.
	<b>Non-Interest Expense<sup>(2)</sup></b>	\$220-\$230 million	\$895-\$915 million	
	<b>Effective Tax Rate</b>		21-22%	Assumes no investment tax credit activity for 2024.

(1) Targets are relative to December 31, 2023. (2) Includes the impact of ~\$6 million of rent expense during the buildout phase of our new headquarters while we still occupy our current office space.

# 2024 Peer Group Listing

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<b>Ticker</b>	<b>Institution</b>	<b>Ticker</b>	<b>Institution</b>
ASB	Associated Banc-Corp.	RF	Regions Financial Corp.
BKU	BankUnited, Inc.	SFNC	Simmons First National Corp.
BOKF	BOK Financial Corp.	SNV	Synovus Financial Corp.
CBSH	Commerce Bancshares, Inc.	SSB	SouthState Corp.
CFR	Cullen/Frost Bankers, Inc.	TCBI	Texas Capital Bancshares, Inc.
CMA	Comerica Inc.	UMBF	UMB Financial Corp.
FHN	First Horizon Corp.	VLY	Valley National Bancorp.
FULT	Fulton Financial Corp.	WBS	Webster Financial Corp.
HBAN	Huntington Bancshares, Inc.	WTFC	Wintrust Financial Corp.
HWC	Hancock Whitney Corp.	ZION	Zions Bancorp.
PNFP	Pinnacle Financial Partners		

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# Non-GAAP to GAAP Reconciliations

# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended		
	1Q24	4Q23	1Q23
<b>Operating net income available to common stockholders</b>			
(in millions)			
Net income available to common stockholders	\$ 116.3	\$ 48.7	\$ 144.5
Preferred dividend at redemption	4.0	0.0	0.0
Merger-related expense	0.0	0.0	2.1
Tax benefit of merger-related expense	0.0	0.0	(0.4)
Branch consolidation costs	1.2	0.0	0.0
Tax benefit of branch consolidation costs	(0.3)	0.0	0.0
FDIC special assessment	4.4	29.9	0.0
Tax benefit of FDIC special assessment	(0.9)	(6.3)	0.0
Loss on securities restructuring	0.0	67.4	0.0
Tax benefit of loss on securities restructuring	0.0	(14.1)	0.0
Loss on indirect auto loan sale	(2.6)	16.7	0.0
Tax expense (benefit) of loss on indirect auto loan sale	0.5	(3.5)	0.0
<b>Operating net income available to common stockholders (non-GAAP)</b>	<b>\$ 122.7</b>	<b>\$ 138.7</b>	<b>\$ 146.1</b>



# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended		
	1Q24	4Q23	1Q23
<b>Operating earnings per diluted common share</b>			
Earnings per diluted common share	\$ 0.32	\$ 0.13	\$ 0.40
Preferred dividend at redemption	0.01	0.00	0.00
Merger-related expense	0.00	0.00	0.01
Tax benefit of merger-related expense	0.00	0.00	0.00
Branch consolidation costs	0.00	0.00	0.00
Tax benefit of branch consolidation costs	0.00	0.00	0.00
FDIC special assessment	0.01	0.08	0.00
Tax benefit of FDIC special assessment	0.00	(0.02)	0.00
Loss on securities restructuring	0.00	0.19	0.00
Tax benefit of loss on securities restructuring	0.00	(0.04)	0.00
Loss on indirect auto loan sale	(0.01)	0.05	0.00
Tax expense (benefit) of loss on indirect auto loan sale	0.00	(0.01)	0.00
Operating earnings per diluted common share (non-GAAP)	<u>\$ 0.34</u>	<u>\$ 0.38</u>	<u>\$ 0.40</u>

# Non-GAAP to GAAP Reconciliation

	2023	2022	2021	2020	2019	2018	2017	2016
<b>Operating non-interest income</b>								
(dollars in millions)								
Total non-interest income	\$ 254	\$ 323	\$ 330	\$ 294	\$ 294	\$ 276	\$ 252	\$ 202
Significant items:								
Loss on securities restructuring	67	—	—	—	—	—	—	—
Merger related net securities gains	—	—	—	—	—	—	(3)	—
Gain on sale of subsidiary	—	—	—	—	—	(5)	—	—
Branch consolidation costs	—	—	—	—	2	4	—	—
Service charge refunds	—	—	—	4	4	—	—	—
Gain on sale of Visa class B stock	—	—	—	(14)	—	—	—	—
Loss on FHLB debt extinguishment and related hedge terminations	—	—	—	26	—	—	—	—
Total operating non-interest income (non-GAAP)	\$ 321	\$ 323	\$ 330	\$ 310	\$ 300	\$ 275	\$ 249	\$ 202

# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended		
	1Q24	4Q23	1Q23
<b>Tangible book value per common share</b> (dollars in millions, except per share data)			
Total stockholders' equity	\$ 6,006	\$ 6,050	\$ 5,787
Less: Preferred stockholders' equity	—	(107)	(107)
Less: Intangible assets <sup>1</sup>	(2,542)	(2,546)	(2,561)
<b>Tangible common equity (non-GAAP)</b>	<b>\$ 3,464</b>	<b>\$ 3,397</b>	<b>\$ 3,119</b>
Ending common shares outstanding (000'S)	359,366	358,829	360,360
<b>Tangible book value per common share (non-GAAP)</b>	<b>\$ 9.64</b>	<b>\$ 9.47</b>	<b>\$ 8.66</b>
<b>Tangible common equity to tangible assets</b> (dollars in millions)			
Total stockholders' equity	\$ 6,006	\$ 6,050	\$ 5,787
Less: Preferred stockholders' equity	0	(107)	(107)
Less: Intangible assets <sup>1</sup>	(2,542)	(2,546)	(2,561)
<b>Tangible common equity (non-GAAP)</b>	<b>\$ 3,464</b>	<b>\$ 3,397</b>	<b>\$ 3,119</b>
Total assets	\$ 45,896	\$ 46,158	\$ 44,146
Less: Intangible assets <sup>1</sup>	(2,542)	(2,546)	(2,561)
<b>Tangible assets (non-GAAP)</b>	<b>\$ 43,354</b>	<b>\$ 43,611</b>	<b>\$ 41,584</b>
<b>Tangible common equity to tangible assets (non-GAAP)</b>	<b>7.99 %</b>	<b>7.79 %</b>	<b>7.50 %</b>
<small>(1) Excludes loan servicing rights</small>			

# Non-GAAP to GAAP Reconciliation

	2023	2022	2021	2020	2019	2018	2017
<b>Tangible book value per common share</b>							
(dollars in millions, except per share data)							
Total stockholders' equity	\$ 6,050	\$ 5,653	\$ 5,150	\$ 4,959	\$ 4,883	\$ 4,608	\$ 4,409
Less: Preferred stockholders' equity	(107)	(107)	(107)	(107)	(107)	(107)	(107)
Less: Intangible assets <sup>1</sup>	(2,546)	(2,566)	(2,304)	(2,317)	(2,330)	(2,333)	(2,341)
<b>Tangible common equity (non-GAAP)</b>	<b>\$ 3,397</b>	<b>\$ 2,980</b>	<b>\$ 2,739</b>	<b>\$ 2,535</b>	<b>\$ 2,447</b>	<b>\$ 2,168</b>	<b>\$ 1,961</b>
Ending common shares outstanding (000'S)	358,829	360,470	318,933	321,630	325,015	324,315	323,465
<b>Tangible book value per common share (non-GAAP)</b>	<b>\$ 9.47</b>	<b>\$ 8.27</b>	<b>\$ 8.59</b>	<b>\$ 7.88</b>	<b>\$ 7.53</b>	<b>\$ 6.68</b>	<b>\$ 6.06</b>
(1) Excludes loan servicing rights							

# Non-GAAP to GAAP Reconciliation

	For the Period Ended					
	1Q24	2023	2022	2021	2020	2019
<b>Tangible common equity to tangible assets</b>						
(dollars in millions)						
Total stockholders' equity	\$ 6,006	\$ 6,050	\$ 5,653	\$ 5,150	\$ 4,959	\$ 4,883
Less: Preferred stockholders' equity	0	(107)	(107)	(107)	(107)	(107)
Less: Intangible assets <sup>1</sup>	(2,542)	(2,546)	(2,566)	(2,304)	(2,317)	(2,330)
Tangible common equity (non-GAAP)	<u>\$ 3,464</u>	<u>\$ 3,397</u>	<u>\$ 2,980</u>	<u>\$ 2,739</u>	<u>\$ 2,535</u>	<u>\$ 2,446</u>
Total assets	\$ 45,896	\$ 46,158	\$ 43,725	\$ 39,513	\$ 37,354	\$ 34,615
Less: Intangible assets <sup>1</sup>	(2,542)	(2,546)	(2,566)	(2,304)	(2,317)	(2,330)
Tangible assets (non-GAAP)	<u>\$ 43,354</u>	<u>\$ 43,612</u>	<u>\$ 41,159</u>	<u>\$ 37,209</u>	<u>\$ 35,037</u>	<u>\$ 32,285</u>
Tangible common equity to tangible assets (non-GAAP)	<u>8.0 %</u>	<u>7.8 %</u>	<u>7.2 %</u>	<u>7.4 %</u>	<u>7.2 %</u>	<u>7.6 %</u>
(1) Excludes loan servicing rights						

# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended
	1Q24
<b>Operating ROATCE</b>	
(dollars in millions)	
Operating net income available to common stockholders (annualized) <sup>2</sup>	\$ 493.5
Amortization of intangibles, net of tax (annualized)	14.1
Tangible operating net income available to common stockholders (annualized) (non-GAAP)	<u>\$ 507.6</u>
Average total stockholders' equity	\$ 6,040
Less: Average preferred stockholders' equity	(53)
Less: Average intangible assets <sup>1</sup>	(2,544)
Average tangible common equity (non-GAAP)	<u>\$ 3,443</u>
Operating return on average tangible common equity (non-GAAP)	<u>14.74 %</u>
<small>(1) Excludes loan servicing rights. (2) A non-GAAP measure.</small>	

# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended
<b>Operating net income</b>	<b>1Q24</b>
(dollars in millions)	
Net income	\$ 122.3
Branch consolidation costs	1.2
Tax benefit of branch consolidation costs	(0.3)
FDIC special assessment	4.4
Tax benefit of FDIC special assessment	(0.9)
Loss on indirect auto loan sale	(2.6)
Tax expense of loss on indirect auto loan sale	0.5
Operating net income (non-GAAP)	<u>\$ 124.7</u>

# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended
	1Q24
<b>Operating ROATA</b>	
(dollars in millions)	
Operating net income (annualized) <sup>2</sup>	\$ 501.5
Amortization of intangibles, net of tax (annualized)	14.1
Tangible operating net income (annualized) (non-GAAP)	<u>\$ 515.7</u>
Average total assets	\$ 45,678
Less: Average intangible assets <sup>1</sup>	(2,544)
Average tangible assets (non-GAAP)	<u>\$ 43,134</u>
Operating return on average tangible assets (non-GAAP)	<u>1.20 %</u>
 (1) Excludes loan servicing rights. (2) A non-GAAP measure, refer to the previous page for more information.	



# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended		
	1Q24	4Q23	1Q23
<b>Efficiency ratio (FTE)</b>			
(dollars in millions)			
Total non-interest expense	\$ 237.1	\$ 265.6	\$ 219.9
Less: Amortization of intangibles	(4.4)	(4.9)	(5.1)
Less: OREO expense	(0.2)	(0.1)	(0.6)
Less: Merger-related expense	0.0	0.0	(2.1)
Less: Branch consolidation costs	(1.2)	0.0	0.0
Less: FDIC special assessment	(4.4)	(29.9)	0.0
Add / (Less): Loss on indirect auto loan sale	2.6	(16.7)	0.0
Adjusted non-interest expense	<u>\$ 229.5</u>	<u>\$ 213.9</u>	<u>\$ 212.2</u>
Net interest income	\$ 319.0	\$ 324.0	\$ 336.7
Taxable equivalent adjustment	2.9	2.9	3.3
Non-interest income	87.9	13.1	79.4
Less: Net securities losses (gains)	0.0	67.4	0.0
Adjusted net interest income (FTE) + non-interest income	<u>\$ 409.8</u>	<u>\$ 407.3</u>	<u>\$ 419.3</u>
Efficiency ratio (FTE) (non-GAAP)	<u>56.00 %</u>	<u>52.51 %</u>	<u>50.60 %</u>

# Non-GAAP to GAAP Reconciliation

	For the Quarter Ended
	3Q23
<b>Net loan charge-offs, excluding isolated commercial loan charge-off due to alleged fraud (annualized) / total average loans and leases</b>	
(dollars in millions)	
Net loan charge-offs	\$ 37.7
Less: Isolated commercial loan charge-off	(31.9)
Net loan charge-offs, excluding isolated commercial loan charge-off (non-GAAP)	<u>\$ 5.8</u>
Total average loans and leases	<u>\$ 31,740</u>
Net loan charge-offs (annualized) / total average loans and leases	0.47 %
Net loan charge-offs, excluding isolated commercial loan charge-off (annualized) / total average loans and leases (non-GAAP)	0.07 %

	For the Quarter Ended				
	1Q24	4Q23	3Q23	2Q23	1Q23
<b>Allowance for credit losses on loans and leases plus accretable discount of acquired loans / total loans and leases</b>					
(dollars in millions)					
Allowance for credit losses on loans and leases	\$ 406	\$ 406	\$ 401	\$ 413	\$ 403
Plus: Accretable discount of acquired loans	38	42	47	51	54
Allowance for credit losses on loans and leases plus accretable discount of acquired loans (non-GAAP)	<u>\$ 445</u>	<u>\$ 448</u>	<u>\$ 447</u>	<u>\$ 463</u>	<u>\$ 458</u>
Total loans and leases	<u>\$ 32,584</u>	<u>\$ 32,323</u>	<u>\$ 32,151</u>	<u>\$ 31,354</u>	<u>\$ 30,673</u>
Allowance for credit losses on loans and leases plus accretable discount of acquired loans / total loans and leases (non-GAAP)	1.36 %	1.39 %	1.39 %	1.48 %	1.49 %
Allowance for credit losses on loans and leases / total loans and leases	1.25 %	1.25 %	1.25 %	1.32 %	1.32 %